



MUHAS NEWSLETTER



ISSN 0856 - 9991

January – March, 2026

Issue No. 75

ADVANCING HEALTH INNOVATION FOR NATIONAL TRANSFORMATION: MUHAS HOSTS SECOND INNOVATION WEEK SUMMIT



Editorial Team
.....
Prof. F. Kahabuka,
Dr. M. Mwangu,
Hellen Mtui
Neema Edwin

The Deputy PS MoEST, Dr. Hussein Omar, the Director of Higher Education, Dr Mariam Jaffar Ismail and CEO CRDB Bank Foundation, Ms. Tully Mwambapa in a group photo with and the MUHAS management during the 2nd MUHAS Innovation Week.

MUHAS hosted the Summit of its Second Innovation Week on February 27, 2026, marking the climax of a five-day series of activities held from February 23 to 27, 2026. The Innovation Week

brought together a wide range of stakeholders to showcase and advance solutions addressing Tanzania’s healthcare challenges. Held under the theme “Advancing Innovation in Healthcare: Nurturing, Connecting and

Protecting Solutions for Better Health,” the Summit convened government leaders, academics, innovators, students, regulators, development partners, and private sector stakeholders to shape the future of health innovation in the country.

A world-class university excelling in health training, research, innovation, and services.

In his opening remarks, the Vice Chancellor, Prof. Appolinary Kamuhabwa, highlighted MUHAS's progress in transforming innovation from isolated ideas into a structured and functional ecosystem. He noted that the University now supports the full innovation cycle, from research and idea generation to intellectual property protection, commercialization, and real-world impact, positioning MUHAS as a hub for health innovation.

The Guest of Honour, Dr. Hussein Mohamed Omar, Deputy Permanent Secretary in the Ministry of Education, Science and Technology, commended MUHAS for its leadership in education, research, and innovation. He also acknowledged the University's growing international recognition, including its performance in the Times Higher Education World



The MUHAS Vice Chancellor, Prof. Appolinary Kamuhabwa, together with the CEO of CRDB Bank Foundation, Ms. Tully Mwambapa, display the agreement after signing MoU to support and advance student innovations at MUHAS.

University Rankings 2026, and emphasized that healthcare innovation is essential in addressing local challenges and improving service delivery.

One of the highlights of the Summit was the launch of five anatomy books authored by retired Professor of Anatomy,

Prof. David Ngassapa, underscoring the importance of locally developed knowledge resources in strengthening medical training and supporting sustainable innovation.

Another highlight of the event was the signing of a Memorandum of Understanding between MUHAS and the CRDB Foundation. The partnership aims to strengthen the health innovation ecosystem by supporting financing pathways, capacity building, and the scaling of promising innovations, ensuring that ideas translate into real impact.

The Summit also emphasized the importance of intellectual property protection, strategic partnerships, and active youth engagement, recognizing students and young innovators as key drivers of Tanzania's innovation agenda.



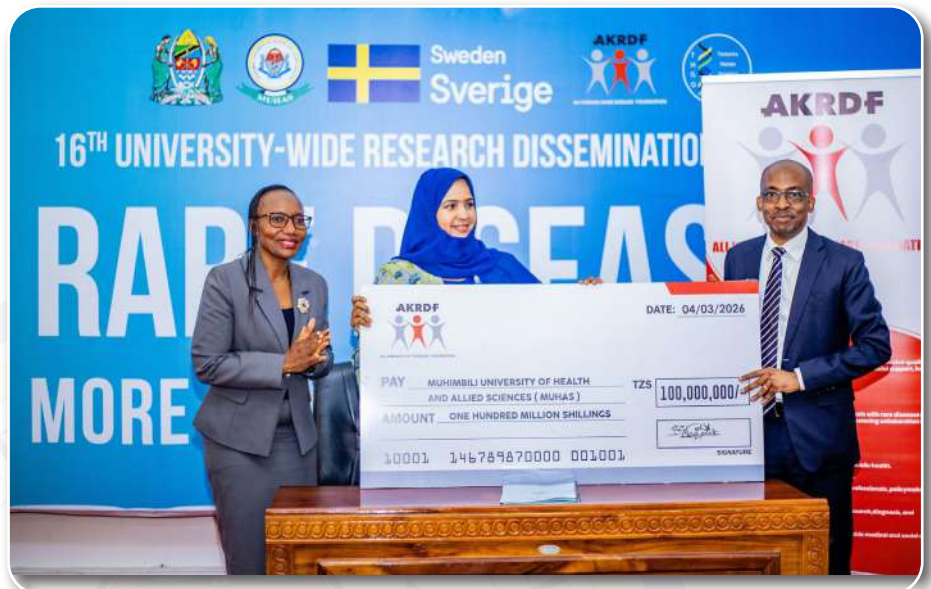
Participants attentively follow the Summit of the 2nd MUHAS Innovation Week held at the Muhimbili Campus.

RARE DISEASES SYMPOSIUM ADVANCES RESEARCH AND AWARENESS IN TANZANIA

On 4 March 2026, MUHAS convened its 16th University-Wide Research Dissemination Symposium on Rare Diseases under the theme “Rare Diseases: More Than You Can Imagine.”

The event brought together health professionals, researchers, policymakers, and patient representatives to discuss challenges and opportunities in addressing rare diseases in Tanzania. Acting Deputy Vice-Chancellor Prof. Emmanuel Balandya highlighted the importance of the symposium in fostering dialogue and improving diagnosis, treatment, and patient care.

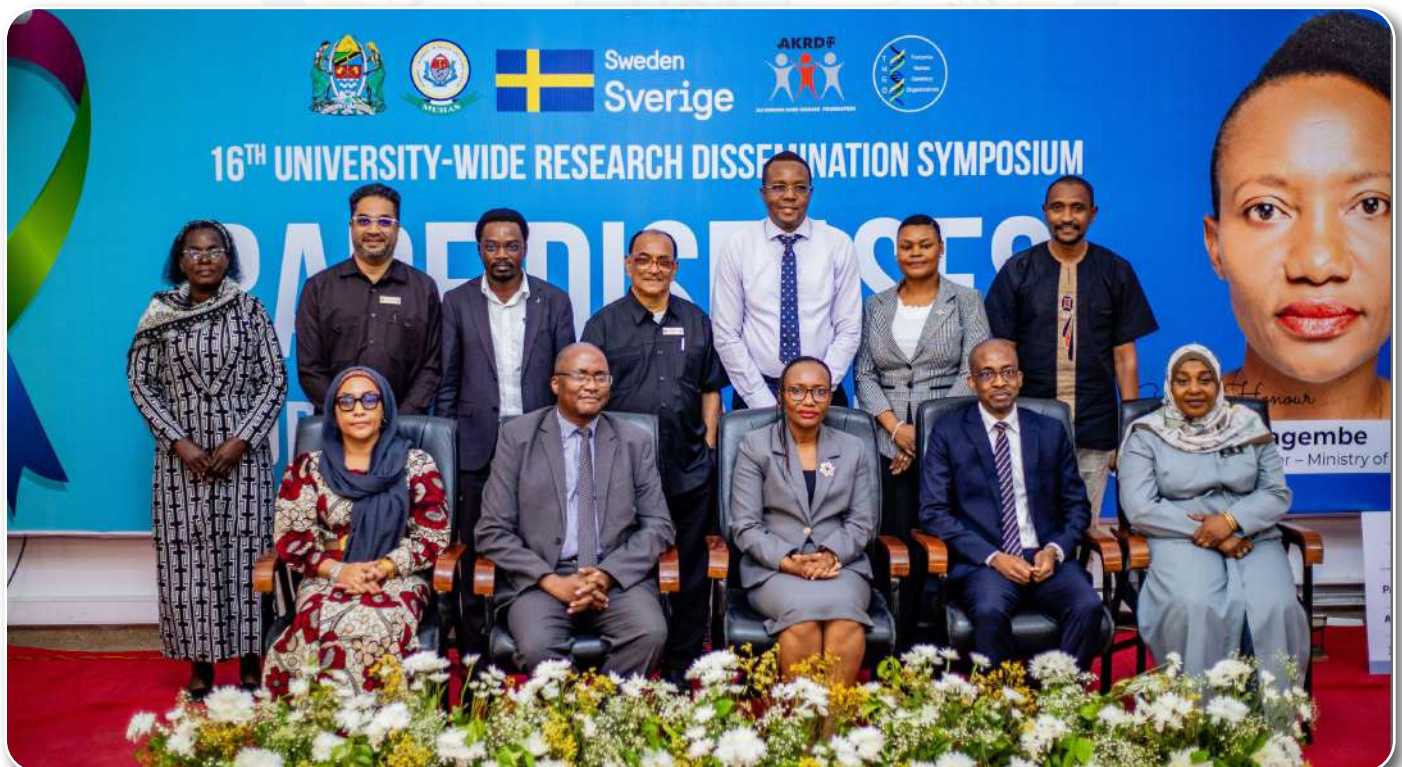
Guest of Honour, Chief Medical Officer Dr. Grace Magembe, commended the initiative and reaffirmed the government’s commitment to strengthening



Acting VC, Prof. Emmanuel Balandya, receiving a cheque worth TZS 100 million from the Co-Founder of AKRDF, Ms. Sharifa Mbarak, witnessed by the CMO, Dr. Grace Magembe.

referral systems and care services. The event also received a boost from the Ali Kimara Rare Diseases Foundation (AKRDF), which donated TZS 100 million to support research and awareness efforts.

The symposium underscored the growing need for research, improved diagnostics, and coordinated care for rare disease patients in Tanzania.



The Chief Medical Officer, Dr. Grace Magembe, in a group photo with the MUHAS Management, along with a panel of experts who led discussions during the Rare Diseases Symposium.

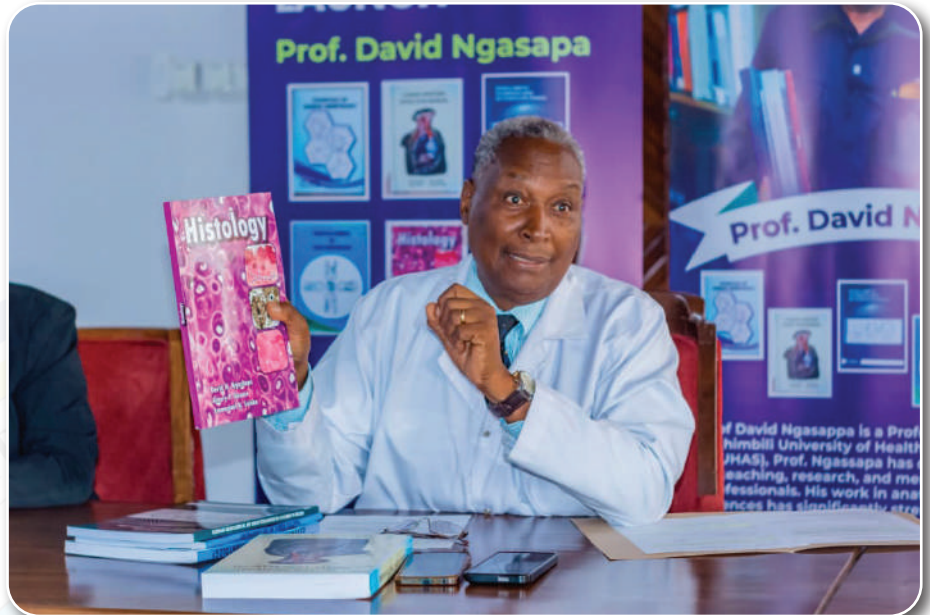
MUHAS LAUNCHES FIVE ANATOMY BOOKS TO STRENGTHEN MEDICAL TRAINING

MUHASs launched five new anatomy textbooks authored by retired Professor of Anatomy, Prof. David Ngassapa, in a significant step toward strengthening medical education in Tanzania.

The books were officially launched on February 27, 2026, during the Summit of the 2nd Innovation Week by the Deputy Permanent Secretary in the Ministry of Education, Science and Technology, Dkt. Hussein Mohamed Omar.

The newly launched textbooks aim to address long-standing challenges faced by medical students, including limited access to standard reference materials and the complexity of language used in many existing anatomy books.

Ahead of the official launch,



Prof. David Ngassapa speaking to the journalists during a press conference prior to the launching of the books

Prof. Ngassapa spoke to the media on February 25, 2026, emphasizing that anatomy is a foundational discipline in medical training, providing essential knowledge on the structure and function of the human body. He noted that the

books were developed to align with the Competence-Based Education (CBE) system, which emphasizes understanding and practical application of knowledge.

“For a long time, students have relied heavily on lecture notes due to the scarcity of standard reference materials. These notes often vary, which affects consistency in learning,” he explained.

Acting Principal College of Medicine, Prof. Agricola Joachim, commended the initiative, describing it as a major contribution to improving the quality of medical training at MUHAS.

“We are proud of this achievement. These books will greatly enhance students’ learning experience and provide them with reliable and context-relevant resources,” she said.



Deputy Permanent Secretary at the Ministry of Education, Science and Technology, Dr. Hussein Mohamed Omar, officially launching Prof. David Ngassapa's books

MUHAS EXPANDS GLOBAL ACADEMIC FOOTPRINT WITH UK PARTNERSHIP

MUHAS has strengthened its international presence after signing strategic Memoranda of Understanding (MoUs) with leading UK institutions, including University of Oxford and Imperial College London.

The agreements, signed in the United Kingdom, mark a major step in advancing MUHAS's mission to deliver transformative health training, high-impact research, and innovative healthcare solutions through global collaboration.

Under the partnership with Oxford, MUHAS will collaborate on cancer research and care through the Oxford Global Cancer Initiative. The collaboration aims to improve access to quality cancer services in Tanzania by strengthening clinical training, expanding research capacity, and integrating data science and artificial intelligence in diagnostics. The initiative will also support advanced training in oncology, radiotherapy,



MUHAS VC, Prof. Appolinary Kamuhabwa, signs a Memorandum of Understanding with the University of Oxford

paediatric cancer care, and clinical haematology, alongside research in early detection and precision prevention.

Meanwhile, the five-year agreement with Imperial College London will focus on education and scientific research in the life sciences. Key areas include joint

research on infectious diseases such as malaria, epidemiology, and entomology, as well as exchange programmes for faculty and graduate students and the sharing of academic resources.

MUHAS Vice Chancellor, Appolinary Kamuhabwa, said the partnerships reflect the university's commitment to global excellence in health education and research. He noted that collaboration with world-class institutions will strengthen MUHAS's ability to address pressing health challenges while ensuring locally relevant and globally impactful solutions.

Dr Maryam Amour, Head of Internationalization and Convocation Unit at MUHAS, said the agreements advance the university's internationalization agenda by opening new opportunities for academic exchange, joint research, and capacity building.



MUHAS VC, Prof. Appolinary Kamuhabwa, signs a Memorandum of Understanding with Imperial College London.

MUHAS DELEGATION ATTENDS UK-TANZANIA DIASPORA ENGAGEMENT AHEAD OF THE UK GLOBAL HEALTH SUMMIT 2026

On 15 March 2026, a delegation from MUHAS led by Vice Chancellor Prof. Appolinary Kamuhabwa, participated in the UK–Tanzania Diaspora Engagement Meeting in London ahead of the UK Global Health Summit 2026.

Convened by the Tanzania High Commission in the United Kingdom, the meeting brought together key stakeholders including government officials, diaspora health professionals, private sector representatives, and international partners to explore strategies for strengthening Tanzania’s health system.

Delivering the keynote address, Deputy Minister of Health, Dr. Florence Samizi, reaffirmed the Government’s commitment under President Samia Suluhu Hassan to



Dignitaries who attended the UK–Tanzania Diaspora Engagement Meeting ahead of the UK Global Health Summit 2026.

enhancing diaspora engagement in healthcare development, research, and investment.

Discussions emphasized the role of diaspora-led initiatives in advancing

medical education, research collaboration, and policy dialogue, while identifying priority areas such as clinical care, digital health, universal health coverage, and pharmaceutical manufacturing.

MUHAS SHOWCASES INVESTMENT POTENTIAL AT TANZANIA HEALTHCARE AND LIFE SCIENCES ROUNDTABLE IN LONDON



Participants following up on the Tanzania Healthcare & Life Sciences Investment Roundtable in London.

On 25th March 2026, a delegation from MUHAS participated in the Tanzania Healthcare & Life Sciences Investment Roundtable held in London, organized by the Tanzania

High Commission in the United Kingdom. The event convened government officials, investors, and international partners to explore investment opportunities in Tanzania’s healthcare and life

sciences sectors.

During the roundtable, Vice Chancellor Prof. Appolinary Kamuhabwa emphasized the university’s strategic shift toward becoming a hub for research, innovation, and economic development. He highlighted MUHAS’ growing global engagement, including over 200 partnerships and more than 120 funded research projects in priority health areas.

MUHAS reaffirmed its commitment to building equitable, long-term collaborations with global stakeholders, leveraging its strengths in human capital, infrastructure, and policy support to contribute to national development goals and Tanzania’s long-term vision, Dira 2050.

GERMAN DELEGATION VISITS MUHAS TO ASSESS PROGRESS OF CLINICAL PHARMACY PROJECT

MUHAS through its Department of Clinical Pharmacy and Pharmacology, is implementing the Clinical Pharmacy Service (CPS) project in collaboration with the Christian Social Services Commission (CSSC). On 23 March 2026, the University received a visit from Ms. Elke Proell, representing Action Medeor e.V., Germany, and the Federal Ministry for Economic Cooperation and Development (BMZ), to assess the progress of the project.

Since its inception in 2021, the project, supported by BMZ, has trained over 200 pharmacists across the country. It has also increased awareness among pharmacists on the importance of pursuing advanced training, including a Master's degree in Clinical Pharmacy. In addition, the initiative has contributed to



Ms. Bertha Mallya of the School of Pharmacy at MUHAS shares her insights during a meeting with a delegation from Germany at MNH.

improving the rational use of medicines, enhancing patient safety, and strengthening coordination within pharmaceutical supply chains in participating health facilities.

During the visit, Ms. Proell was taken through presentations

outlining the implementation and achievements of the project. She also toured key service areas, including pharmacy departments, the Clinical Pharmacy Service unit, and selected wards at the Jakaya Kikwete Cardiac Institute (JKCI) and Muhimbili National Hospital (MNH), to gain firsthand insight into service delivery, implementation experiences, and collaboration among partners.

Following the visit, Ms. Proell expressed her appreciation for the progress made, noting that she was impressed by both the implementation approach and the achievements attained so far.

The meeting brought together representatives from MNH, JKCI, the Ministry of Health, CSSC, and MUHAS, further strengthening collaboration among key stakeholders in the project.



MNH Executive Director, Dr. Delilah Kimambo, speaks during a meeting with a German delegation for the Clinical Pharmacy Project.

MUHAS AND UNIVERSITY OF OXFORD OFFICIALLY LAUNCH THE ROADKIDS PROJECT



Guest of Honour of the ROADKIDS Project in a group photo with government dignitaries who attended the official launch of the project.

MUHAS, in collaboration with the University of Oxford and University of Zimbabwe, on 6 February, 2026 officially launched the ROADKIDS Project. The project aims to conduct research to establish the burden of injuries among children in Tanzania and Zimbabwe and to develop strategies for their prevention. The project is funded by the National Institute for Health and Care Research (NIHR) of the United Kingdom.

Speaking during the launching ceremony, Fr. Raymond Athanas, the Acting Dean of the School of Public Health and Social Sciences at MUHAS, expressed gratitude to all

stakeholders who participated in the launch. He emphasized that the ROADKIDS Project seeks to generate research knowledge that will inform appropriate strategies to reduce injuries caused by road accidents among children. The findings are expected to inform policies aimed at protecting children and ensuring their safety.

During the event, Dr. Dennis Mazingi, the Project Co-Investigator from the University of Zimbabwe, provided an overview of the project and highlighted key achievements to date, including successfully receiving ethical approvals and advancing capacity development. As part of this

project, the PhD candidates and co-investigators attended a Global Surgery course at the University of Oxford in September 2025.

Earlier, Dr. Mucho Mizinduko, the Project Lead for Tanzania, introduced the participants, including Prof. Kokila Lakhoo from the University of Oxford who's the Principal Investigator, as well as representatives from PMO – RALG, MoEST, MOH, RAS – Dar es Salaam, Morogoro, and Mwanza, NIMR, MNH, BMC, Office of the RPC, National Road Safety Council, TANROADS, Road Safety Ambassadors, WHO, MUHAS colleagues, and the research team.

MUHAS TO COLLABORATE WITH NEPS PROJECT



The Acting Vice Chancellor, Prof. Emmanuel Balandya, poses for a group photo with NEPS representative Mr. Robert Amnoehere from Ghana, the NEPS project team, and the Head of Psychiatry and Mental Health at MUHAS.

On 18th March 2026, MUHAS through its Department of Psychiatry and Mental Health, is set to collaborate with the Navigating Educational Pressures and Stressors (NEPS) Project from Ghana to advance youth mental health and well-being in Sub-Saharan Africa.

The collaboration aims to investigate how educational, social, and economic pressures affect young people's mental health, resilience, and overall well-being across the region. Speaking during a courtesy call at the Vice Chancellor's Office, Dr. Samuel Likindikoki, Principal Investigator for the NEPS Project for the Tanzania site, highlighted the project's readiness to engage stakeholders at the national level

and strengthen partnerships with academic institutions.

He noted that the team had already conducted visits to various institutions, including the College of Business Education and several primary and secondary schools, as part of its learning and engagement process. He added that discussions are underway toward formalizing the collaboration through a partnership agreement.

On his part, Mr. Robert Amnoehere from the NEPS Project Ghana emphasized that the initiative aims to improve youth mental health amid rising technological and societal pressures. He noted that the project will generate evidence-based data to support advocacy efforts and attract

funding from development partners to scale up interventions. Acting Vice Chancellor of MUHAS, Prof. Emmanuel Balandya, commended the Department of Psychiatry and Mental Health for strengthening partnerships that promote the well-being of young people. He underscored the importance of such collaborations in addressing emerging mental health challenges among youth.

Prof. Balandya further described the NEPS initiative as timely and impactful, noting that the University is committed to supporting efforts that enhance student well-being and mental health services.

NATIONAL SYMPOSIUM CALLS FOR STRONGER REHABILITATION SERVICES IN TANZANIA

On 27 March 2026, MUHAS reaffirmed its commitment to strengthening rehabilitation services during the 3rd National EMPOWER-Tanzania Symposium. Held under the theme “From Plans to Practice: Strengthening Tanzania’s Rehabilitation System through Integration, Awareness, and Access,” the symposium brought together stakeholders to discuss strategies for improving service delivery.

Speaking at the event, Vice Chancellor Prof. Appolinary Kamuhabwa emphasized the importance of strategic



A panel of experts contributing ideas in a discussion on strengthening rehabilitation services

partnerships in advancing national health priorities and called for increased investment in workforce development, policy implementation, and equitable access to

rehabilitation services.

EMPOWER-Tanzania Principal Investigator Gideon Kwesigabo highlighted the programme’s role in strengthening research capacity and advancing implementation science, while keynote speaker Dr. Robert Rweyemamu, representing the Ministry of Health, stressed the need to translate policies into action and integrate rehabilitation into the broader health system.

The symposium underscored the urgency of building a more accessible, coordinated, and sustainable rehabilitation system in Tanzania.



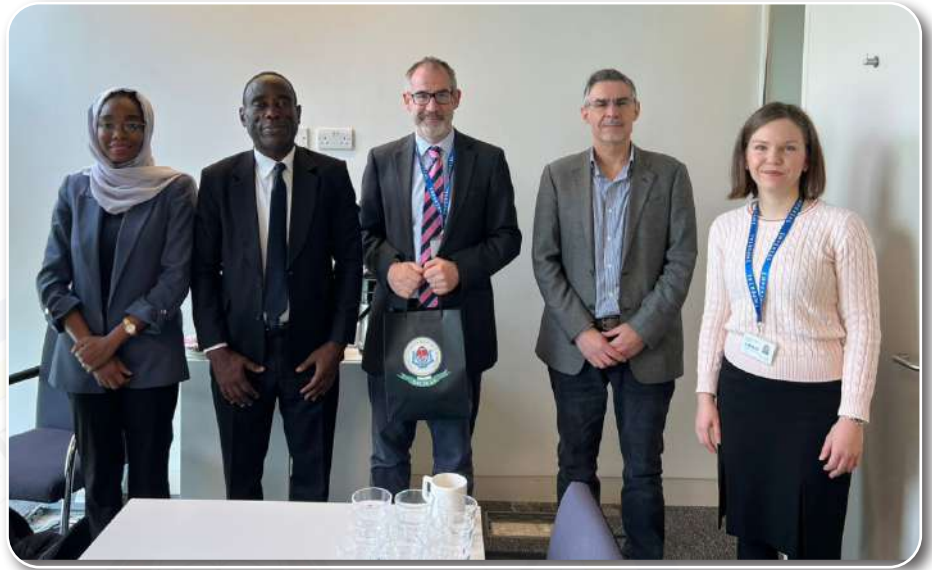
The VC, Prof. Appolinary Kamuhabwa in a group photo with the stakeholders after the official opening of the 3rd National EMPOWER-Tanzania Symposium

MUHAS STRENGTHENS ACADEMIC TIES WITH IMPERIAL COLLEGE LONDON LEADERSHIP

On 16 March 2026, a delegation from MUHAS led by Vice Chancellor Prof. Appolinary Kamuhabwa and Head of Internationalization and Convocation Unit Dr. Maryam Amour, paid a courtesy visit to Prof. Peter Haynes, Provost and Deputy President of Imperial College London, during an engagement in the United Kingdom.

The meeting provided an opportunity for cordial discussions focused on strengthening academic relations and exploring potential areas of collaboration in health education and research.

Both institutions reaffirmed their commitment to advancing global



MUHAS VC, Prof. Appolinary Kamuhabwa and Head IC Unit, Dr. Maryam Amour, in a group photo with Prof. Peter Haynes, the Provost and Deputy President of Imperial College London and other dignitaries.

health and academic excellence partnerships and knowledge through sustained international exchange.

MUHAS HOSTS DELEGATES FROM UNIVERSITY COLLEGE DUBLIN AND THE HOLY UNION SISTERS



Head IC Unit, Dr. Maryam Amour with a delegation from University College Dublin (UCD) and the Holy Union Sisters.

On 5 March 2026, a delegation from University College Dublin (UCD), including a physiotherapist, together with representatives from the Holy Union Sisters, visited the Physiotherapy Department at MUHAS to explore opportunities for collaboration.

The visit focused on strengthening partnerships in teaching, research, and academic exchange, with discussions highlighting potential areas for joint research initiatives, capacity building, and knowledge sharing between the institutions.

MUHAS EXPLORES STRATEGIC COLLABORATION WITH ROYAL COLLEGE OF PHYSICIANS

On 27 March 2026, a delegation from MUHAS met with leadership of the Royal College of Physicians (RCP), including President Prof. Mumtaz Patel, Head of Global RCP Ms. Aimee Protheroe, and Global Vice President Dr. Emma Vaux.

The MUHAS delegation, led by Vice Chancellor Prof. Appolinary Kamuhabwa, included Prof. Bruno Sunguya, Dr. Maryam Amour, and Prof. Julie Makani, with Prof. Gideon Mlawa representing the Tanzania UK Healthcare Diaspora Association (TUHEDA).

Discussions focused on strengthening collaboration through specialist observerships



MUHAS delegation, led by Vice Chancellor, Prof. Appolinary Kamuhabwa, in a group photo with leadership of RCP led by President Prof. Mumtaz Patel

in UK institutions, quality and faculty. TUHEDA is expected to support implementation to enhance impact.

MUHAS LAUNCHES NORAD-FUNDED PROJECT TO ADVANCE FAIR PRIORITY SETTING TOWARDS UHC

MUHAS has launched a new NORAD-funded project titled “Fair Choices on the Path to Universal Health Coverage (UHC): In Times of Change” (2026–2030), marking the transition from the BCEPS 2022–2025 project, “Defining and Integrating Essential NCD Interventions in National Health Systems.”.

The new project is led by Dr. Alphoncina Kagaigai and was launched on 12th January 2026. Both projects are funded by NORAD - the Norwegian Agency for Development Cooperation. The launch marks the next phase



Dr. Alphoncina Kagaigai addresses participants during the launch of the NORAD-funded project.

in strengthening fair, evidence-informed priority setting and Health Technology Assessment (HTA) to support Universal Health Coverage (UHC).

The launch was officiated by MUHAS Vice Chancellor, Prof. Appolinary Kamuhabwa, and brought together key partners and stakeholders, including a

representative from the Norwegian Embassy in Tanzania, MUHAS Dean of the School of Public Health and Social Sciences, MUHAS staff, and directors from the Ministry of Health, President's Office, Regional Administration and Local Government, and National Health Insurance Fund.

Other participants included

representatives from National Institute for Medical Research, World Health Organization, German Agency for International Cooperation - GIZ, and Muhimbili National Hospital, underscoring strong multisectoral commitment to translating evidence into policy and impact.

MUHAS AND APHRC STRENGTHEN STRATEGIC COLLABORATION ON RESEARCH AND KNOWLEDGE TRANSLATION

On 28–29 January 2026, MUHAS and the African Population and Health Research Centre (APHRC) strengthened their collaboration through a strategic working meeting and the formal signing of a Memorandum of Understanding (MoU) aimed at advancing joint research and knowledge translation.

The engagement brought together key stakeholders from both institutions to co-create a shared vision and define an implementation framework for the partnership. Discussions focused on institutional capacity strengthening, knowledge translation, policy engagement, and opportunities for bi-directional learning. The collaboration is intended to ensure that high-quality research effectively informs policy and practice while fostering mutual learning between MUHAS and APHRC.

The partnership was formalized on 29 January 2026 through the signing of an MoU. The agreement was signed on behalf of MUHAS by the Acting Vice Chancellor, Prof. Bruno Sunguya, and on behalf of APHRC by Mr. Joseph Gishuru, Deputy Executive Director. The ceremony was witnessed by legal officers and representatives from both institutions.

Speaking during the engagement, Prof. Sunguya emphasized the importance of translating research evidence into clear and accessible information that can be readily understood and used by policymakers, practitioners, and



Acting Vice Chancellor, Prof. Bruno Sunguya, and Deputy Executive Director APHRC, Mr. Joseph Gishuru, displaying the signed document after the signing ceremony

the wider community. He noted that the partnership seeks to bridge the gap between research generation and policy formulation.

A key outcome of the collaboration is the establishment of a Gates Foundation-funded Knowledge Translation Hub (KTH) at MUHAS. The Hub will focus on synthesizing and packaging research findings in maternal and newborn health into simplified, actionable evidence to inform health policies and improve clinical care for mothers and children.

On his part, Mr. Gishuru highlighted MUHAS's significant contribution

to advancing the health research ecosystem and noted that APHRC's collaboration with MUHAS prioritizes ensuring that research outputs reach communities while also strengthening institutional capacity.

The MUHAS–APHRC partnership represents a strategic effort to bridge research, policy, and practice. By strengthening institutional capacity and promoting effective knowledge translation, the collaboration is expected to enhance evidence-based decision-making and contribute to improved health outcomes in Tanzania and beyond.

MUHAS STRENGTHENS RESEARCH COLLABORATION WITH DARTMOUTH COLLEGE (USA)

On 23 January 2026, the MUHAS Vice Chancellor, Prof. Appolinary Kamuhabwa, received a delegation from Dartmouth College, USA. The visitors are in Tanzania to continue collaborative research on the relationship between HIV and hearing, with MUHAS serving as a key partner in this project. The Principal Investigator is Prof. Enica Richard, Principal of the College of Medicine at MUHAS.

Prof. Kamuhabwa warmly welcomed the delegation to MUHAS and emphasized the importance of the research, noting that a large segment of the population stands to benefit from its findings. He reaffirmed MUHAS's commitment to providing all necessary support, highlighting the University's role as a leading research institution.



The VC, Prof. Appolinary Kamuhabwa, with a delegation from Dartmouth College, USA, alongside Prof. E. Richard and Dr. M. Zahir.

MUHAS has been collaborating with Dartmouth College for over 15 years on research focusing on the impact of HIV on hearing and neurocognition. Through this partnership, capacity building has been achieved for more than 20 staff members from MUHAS and Muhimbili National Hospital (MNH) in hearing assessment and treatment using hyperbaric oxygen therapy.

ADVANCING DENTAL TRAINING THROUGH TIKA AND ANKARA UNIVERSITY PARTNERSHIP

A delegation from the Turkish Cooperation and Coordination Agency (TIKA) paid a courtesy visit to the Deputy Vice Chancellor–Academic, Prof. Emmanuel Balandya, on 22 January 2026, following the successful installation, training, and official handover of advanced dental theatre equipment to the School of Dentistry.

The delegation comprised Mr. Halim Omer Sogut, TIKA Country Coordinator; Prof. Saziye Sari, Professor of Paediatric Dentistry from Ankara University; and Mr. Ali Riza Tezcan, Field Expert from TIKA Headquarters.

Through this partnership, TIKA continues to support the School of Dentistry by improving infrastructure and funding capacity-building initiatives, including specialized staff training at Ankara University. In turn, Ankara University provides technical



A delegation from TIKA poses for a group photo with the Acting VC, Prof. Emmanuel Balandya during a courtesy visit at his office

expertise by supporting the training and utilization of the equipment, as well as contributing to teaching and mentorship for students and staff in key areas such as dental anaesthesia

and paediatric dentistry.

Prof. Balandya expressed his sincere appreciation to TIKA for its continued support and reaffirmed commitment to the collaboration.

MUHAS AND PARTNERS HOLD SOP DEVELOPMENT WORKSHOP



Prof. Angelika Illg, Principal Investigator (PI), and Prof. Enica Richard, Focal Principal Investigator, in a Group Photo with participants during the official opening of the Workshop held at MUHAS

MUHAS in collaboration with Medizinische Hochschule Hannover (MHH), Deutsches Hörzentrum Hannover (DHZ), the German Agency for International Cooperation (GIZ), and partner hospitals, conducted a workshop on the development of Standard Operating Procedures (SOPs) to strengthen Universal Newborn Hearing Screening (UNHS)

services in partner hospitals.

The initiative builds on the “Hear Africa” project launched in 2019, which evolved into the “Hear Africa Connect” project in 2024, with a continued focus on improving early detection and management of hearing impairment in newborns.

To date, the project has recorded several key achievements,

including capacity building for 20 newborn hearing screeners, the donation of 15 otoacoustic emission devices for screening, and two Auditory Brainstem Response (ABR) machines for diagnostic testing. In addition, SOPs for UNHS have been developed to guide service delivery across participating health facilities.

STRENGTHENING INSTITUTIONAL COLLABORATION IN MATERNAL AND REPRODUCTIVE HEALTH

The Acting Vice Chancellor, Prof. Emmanuel Balandya, received a delegation from Doctors with Africa CUAMM on 25 February, 2026 for a courtesy meeting aimed at discussing future directions and strategies to further strengthen the institutional partnership between Muhimbili University of Health and Allied

Sciences (MUHAS), Doctors with Africa CUAMM, and the University of Campania Luigi Vanvitelli, Italy.

The discussions focused on expanding collaboration through joint academic and clinical training initiatives, collaborative research and publications, capacity

strengthening, faculty exchange programs, and establishing a long-term strategic partnership in maternal and reproductive health.

The meeting also provided an opportunity to formally introduce the MACORESI Project, outline its strategic objectives, and explore its alignment with

MUHAS' academic, research, and institutional priorities particularly in the areas of maternal, newborn, and reproductive health.

Speaking during the meeting, Prof. Balandya expressed his appreciation for the partnership, describing it as an Honor for MUHAS. He reaffirmed the University's full commitment to supporting the collaboration and emphasized that the Memorandum of Understanding (MoU) will serve as the official framework guiding this partnership.



The Acting VC, Prof. Emmanuel Balandya, DVC-PFA, Prof. Erasto Mbugi and Dr Khadija Malima from the School of Nursing together with guests from CUAMM, during a courtesy visit at his office

MUHAS HOSTED SENIOR NORAD AND SIDA OFFICIALS



Acting VC Prof. Emmanuel Balandya, the DVC – RC, Prof Bruno Sunguya and other MUHAS Officials with a delegation from NORAD and Sida during their visit.

MUHAS hosted a high-level delegation from The Norwegian Agency for Development Cooperation (NORAD) from Norway, and the Swedish International Development Cooperation Agency (Sida) from Sweden to discuss and explore opportunities for strengthening long standing academic and research partnerships.

The four-member delegation was led by Her Excellency Ingrid Marie Mikelsen, former Ambassador of Norway to Malawi, also a Special Advisor, Research at the Norwegian Ministry of Foreign

Affairs. She was accompanied by Grete Benjaminsen, a Senior Adviser and portfolio coordinator at Norad; and Johanna Värlander, a senior research advisor, Sida. The visit aimed at learning about implementation of various capacity building programs supported by Sida and Norad, areas of mutual interest, and needs at MUHAS.

Speaking during the visit, the Acting Vice Chancellor, Prof. Emmanuel Balandya, welcomed the delegation and expressed MUHAS's appreciation for the continued support provided by Norway, Sweden, and Sida

particularly in advancing PhD training. He emphasized MUHAS's commitment to deepening this collaboration.

Highlighting the significance of the partnership, the Deputy Vice Chancellor for Research and Consultancy, Prof. Bruno Sunguya, noted that both Norway and Sweden have played a critical role in strengthening MUHAS's learning and research infrastructure, conduct of research, dissemination, and wider policy and implementation impact in Tanzania and beyond.

MUHAS HOSTS NORWEGIAN DELEGATION FOR EXPERIENCE SHARING



The Vice Chancellor, Prof. Appolinary Kamuhabwa alongside the University Management Team, officials from the TCU, and members of the Norwegian delegation.

A delegation from Norway, hosted by the Tanzania Commission for Universities (TCU), paid a courtesy visit to MUHAS on 21 January 2026 as part of an experience sharing programme with selected higher learning institutions. TCU identified MUHAS as one of the universities with relevant experience in key areas of higher education, particularly undergraduate admissions and internationalization.

During the visit, the delegation met with the MUHAS Management

Committee. The Vice Chancellor, Prof. Appolinary Kamuhabwa expressed appreciation to TCU for selecting MUHAS for the visit and noted that the University has a long-standing collaboration with Norway in various academic and research areas, making it a privilege to host the delegation.

Dr. Telemu Kassile, Director of Accreditation at TCU, explained the collaboration framework between TCU and the Norwegian Directorate for Higher Education and Skills (HK-dir), which informed the purpose of the

visit. The Norwegian delegation engaged MUHAS officials in discussions and questions on various issues, with emphasis on undergraduate admission systems and internationalization.

Leading the delegation, Ms. Silye Molandce appreciated the inputs and clarifications provided by MUHAS, noting that the discussions were insightful and useful in enhancing mutual understanding of the issues discussed.

KOICA AND MEDIPEACE TANZANIA PAY COURTESY VISIT TO STRENGTHEN COLLABORATION

MUHAS hosted a delegation from the Korea International Cooperation Agency (KOICA) and Medipeace Tanzania to discuss ways of strengthening long-term collaboration between the three institutions.

The delegation was led by Dr. Angela Leonard, KOICA Project Lead for Capacity Building in Tanzania. She was accompanied by Prof. Yong Sung Choi, Young-Joo

Lee, and Hyunseung Seo Kyung from Kyung Hee University, South Korea; Sukyung Kim, Jiyeon Kim, Bakari Mahadhi, and Jackline Makupa from Medipeace Tanzania; and Suma Mbatiani from the KOICA Tanzania Office.

The Acting Vice Chancellor, Prof. Bruno Sunguya, expressed sincere appreciation to the Government of the Republic of Korea, through KOICA, for its continued support to the University. He noted that,

with support from KOICA and other development partners, the University has made significant progress in expanding postgraduate training, while reaffirming its commitment to strengthening short-term training programmes to help address the shortage of skilled health professionals in the country.

Providing further details on the planned short courses, Dr. Evelyne Assenga explained that the University is developing short-



Acting Vice Chancellor, Prof. Bruno Sunguya, poses for a group photo with MUHAS staff and a delegation from KOICA and Medipeace Tanzania.

term training programmes aimed at strengthening the capacity of healthcare professionals and improving service delivery. She also highlighted key implementation challenges, including limited funding, shortages of medical equipment, and an inadequate number of trained professionals.

Speaking on behalf of KOICA leadership, Dr. Angela Leonard advised MUHAS to clearly identify priority courses to ensure the programmes meet the needs of participants and have a meaningful impact. She reaffirmed KOICA's readiness to collaborate with MUHAS in implementing capacity-building initiatives.

The meeting was held on 28 January 2026 at MUHAS and was attended by the Principal of the Campus College of Medicine, Prof. Enica Richard Massawe; the Head of the Department of Paediatrics and Child Health, Prof. Francis Fredrick Furia; Prof. Helga Naburi; and Dr. Fatima Mussa.

MUHAS HOSTS COURTESY VISIT BY IAEA AND TAEC

MUHAS hosted a courtesy visit from representatives of the International Atomic Energy Agency (IAEA) and the Tanzania Atomic Energy Commission (TAEC) on 6 February 2026 to explore areas of collaboration for mutual benefit.

Discussions focused on potential partnerships in academic and research activities, particularly in the fields of atomic energy, nutrition, and environmental sciences, as well as opportunities for research grants and consultancy services.

The meeting was attended by representatives from the Ministry of Foreign Affairs, the Vice



Delegated from IAEA, TAEC, Ministry of Foreign Affairs in a group photo with Vice Chancellor and Deputy Vice Chancellor - RC

Chancellor of MUHAS, Prof. Appolinary Kamuhabwa, the Deputy Vice Chancellor—Research and Consultancy, Prof. Bruno Sunguya, the IAEA Director for

the Division of Africa, Mr. Gashaw Gebeyehu Wolde, Programme Management Officer Ms. Azza Kashlan, and a representative from TAEC, Prof. Najat Mohammed.

MUHAS AND HVL FORGE STRATEGIC PARTNERSHIP

MUHAS, through its Campus College of Medicine, on 18 February 2026 welcomed a delegation from the Western Norway University of Applied Sciences (HVL) to establish and strengthen collaboration in research, capacity building, and student and staff exchange programmes.

Speaking during the meeting, the Acting Vice Chancellor, Prof. Emmanuel Balandya, emphasized that the partnership comes at a strategic time as MUHAS continues to intensify efforts to enhance academic excellence and research productivity.

The Acting Principal of the Campus College of Medicine, Dr. Peter Wangwe, noted that the collaboration will create valuable opportunities for both faculty



Dr. Peter Wangwe, with delegates from the Western Norway University of Applied Sciences, holding souvenirs from MUHAS.

and students through exchange programmes and a range of training initiatives.

The partnership between MUHAS and HVL is expected to generate significant impact in advancing research, strengthening teaching

and learning, and building sustainable human capacity. It marks an important step toward enhancing education and research standards for the benefit of both institutions and the wider community.

MUHAS STRENGTHENS HEALTH POLICY AND PRACTICE THROUGH STRATEGIC WORKSHOP

MUHAS through its Knowledge Translation Hub (KTH) in collaboration with African Population and Health Research Center (APHRC), organized a three-day workshop from 17th to 19th March 2026.

The workshop aims to identify and prioritize key stakeholders for KTH activities, develop a stakeholder engagement strategy, map national policies relevant to Maternal, Newborn, and Child Health (MNCH), identify implementation gaps, and apply knowledge translation frameworks

alongside Multi-Criteria Decision Analysis (MCDA) tools to prioritize MNCH interventions for the Ministry of Health (MoH-KTH).

In addition, the workshop includes training on Good Financial Grant Practice aimed at strengthening financial governance and improving grant management systems. MUHAS aims to utilize the partnership for initiation of processes towards certification as an institute complying with global Good Financial Grant practices.

Speaking during the workshop,

the Deputy Vice Chancellor for Planning, Finance, and Administration, Prof. Erasto Mbugi, commended the organizers for facilitating the training. He emphasized that the workshop is highly valuable, noting that when individuals follow proper procedures, they are more likely to achieve their intended goals.

The workshop is expected to enhance the effectiveness of KTH activities and contribute to improved health outcomes through well-informed policies and efficient resource management.





A group photo of the Guest of Honor with stakeholders following the official opening of the strategic workshop.

ADVANCING MODERN ORAL AND DENTAL CARE SERVICES AT MUHAS

MUHAS has continued to strengthen oral and dental healthcare services by introducing modern technology that enables safer and more efficient treatment delivery, particularly for patients requiring procedural sedation.

This service is designed to assist patients who are unable to cooperate effectively during oral and dental procedures, especially children and patients with special needs. Through this approach, treatment can be provided in a calm and safe environment while maintaining high professional standards.

The initiative enhances the quality of care, reduces patient anxiety and pain, and provides healthcare professionals with a better environment to deliver accurate and safe treatment.

These services form part of ongoing efforts to improve training and the delivery of modern healthcare at the School of Dentistry – MUHAS, with the goal of enhancing oral and dental health in the wider community.

The services have been made possible through support from the Turkish Cooperation and Coordination Agency (TİKA) to the Muhimbili University of Health and Allied Sciences (MUHAS).



Expert from Turkey installing and explaining modern dental equipment.

MUHAS AND RCMR STRENGTHEN COLLABORATION IN REGENERATIVE AND CELLULAR MEDICINE



Prof. Julie Makani, PI of the Sickle Cell Programme, in a group photo with delegates from the RCMR, other University officials, and one of the children who received medical assistance through the programme.

On 12–13 February 2026, MUHAS through its Sickle Cell Programme, received and formally engaged a delegation from the Regenerative and Cellular Medicine Registry (RCMR), marking the beginning of a promising collaboration in regenerative and cellular medicine.

The delegation, led by Dr. Salmaan Dalvi, Chief Executive Officer of RCMR, and accompanied by Dr. Shamim Khan, Director of RCMR, and Dr. Ishrat Dalvi, visited MUHAS on 12 February 2026. During the visit, they toured key departments including Haematology, Biochemistry, and the MUHAS Genetic Cell Laboratory, where they were presented with ongoing

research, daily operations, and scientific contributions. The visit highlighted MUHAS's work in sickle cell disease and other complex conditions, while also laying the foundation for collaboration focused on rare diseases, ethical research, education, and capacity building.

Welcoming the delegation, Professor Julie Makani, Principal Investigator of the Sickle Cell Programme, emphasized that the partnership would prioritize knowledge exchange and capacity strengthening. She noted that MUHAS looks forward to a productive collaboration aimed at improving care for patients with rare diseases.

In recognition of her contributions to sickle cell

research and patient care, Dr. Dalvi presented Prof. Makani with a certificate of appreciation, commending her impactful work in advancing research and improving patient outcomes.

On 13 February 2026, the RCMR delegation paid a courtesy visit to the Vice Chancellor of MUHAS, Prof. Appolinary Kamuhabwa. He reaffirmed the University's commitment to the partnership, stating that the Office of the Vice Chancellor remains open and ready to support RCMR in achieving its objectives, and expressed MUHAS's readiness for a fruitful and impactful collaboration.

Dr. Dalvi, in his remarks, noted that his commitment to rare diseases is driven by a desire to serve underserved populations and ensure that research benefits those most in need.

JKCI, MOI, MNH AND MUHAS STRENGTHEN COLLABORATION TO IMPROVE HEALTH SERVICES



MUHAS Vice Chancellor, Prof. Appolinary Kamuhabwa, JKCI CEO, Dr. Peter Kisenge, MOI CEO, Ambassador Dr. Mpoki Ulisubisya, and MNH CEO, Dr. Delilah Kimambo, alongside senior management representatives from each institution.

Jakaya Kikwete Cardiac Institute (JKCI), Muhimbili Orthopaedic Institute (MOI), Muhimbili National Hospital (MNH), and Muhimbili University of Health and Allied Sciences (MUHAS) held a meeting aimed at enhancing collaboration and improving healthcare service delivery to citizens.

The meeting, held on 23 January 2026, brought together the heads of the respective institutions, including JKCI Chief Executive Officer Dr. Peter Kisenge,

MOI Chief Executive Officer Ambassador Dr. Mpoki Ulisubisya, MNH Chief Executive Officer Dr. Delilah Kimambo, and MUHAS Vice Chancellor Prof. Appolinary Kamuhabwa, along with senior management representatives from each institution.

During the meeting, participants discussed issues including patient service coordination, shared use of infrastructure, strengthening communication, and improving referral systems. They also explored strategies to enhance

practical training in hospitals and to strengthen collaborative research initiatives.

The institutions agreed to continue strengthening their close collaboration to ensure healthcare services are delivered with quality, timeliness, and responsiveness to citizens' needs, while also fostering stronger environments for training, research, and integrated service delivery within the Muhimbili area.

MUHAS AND JAPANESE PARTNERS STRENGTHEN CAPACITY IN ORAL AND DENTAL HEALTH

MUHAS, through its School of Dentistry, in collaboration with Niigata University (Japan), the Japan Institute for Health Security (JIHS), the World Health Organization (WHO), and the Ministry of Health, has conducted a three-day capacity-building training for Regional

and District Dental Officers from across the country.

The training aims to equip oral health officers with the skills to become trainers who will further educate other professionals within and beyond the oral health sector, contributing to the prevention and control of tooth decay. The programme also

seeks to ensure that participants cascade the knowledge to colleagues in their respective regions, expanding access to preventive oral health education and services at all levels of care.

The initiative was officially opened on 19 January 2026 by Dr. Alphoncina Nanai from the WHO Country Office



in Tanzania, who noted that the programme will enhance participants' understanding of global and regional oral health strategies.

Speaking on behalf of the Head of the Department of Orthodontics, Paedodontics and Community Dentistry (OPCD) at MUHAS, Senior Lecturer Dr. Kasusu Nyamuryekung'e emphasized that the training is designed to strengthen the capacity of oral health professionals to deliver preventive dental care services, particularly at primary



Dr. Alphoncina Nanai from the WHO Country Office in Tanzania speaking during the official opening a capacity building training for oral health officers



A delegation from the Japan Institute for Health Security (JIHS), Niigata University and WHO Regional Office with the Acting Vice Chancellor and officials from MUHAS School of Dentistry.

healthcare facilities such as health centres and dispensaries.

Dr. Baraka Nzobo, Assistant Director of Oral Health Services at the Ministry of Health, highlighted that the initiative addresses the widespread challenge of tooth decay, which continues to affect many Tanzanians. He added that MUHAS was selected as the

training venue due to its central role as a hub for oral health expertise in the country.

In a related engagement, the Acting Vice Chancellor of MUHAS, Prof. Emmanuel Balandya, on 20 January 2026 received a delegation from Japan, including representatives from the Japan Institute for

Health Security (JIHS), Niigata University, and the WHO Regional Office for Africa, who are supporting the training.

Prof. Balandya commended the collaboration, noting that the training is highly relevant to Tanzania and will significantly contribute to improving oral and dental health services. During the visit, he also received a token of appreciation from JIHS.

The visiting team expressed their gratitude for the opportunity to partner with MUHAS in delivering the training.

The programme has brought together oral health professionals from regions including Mbeya, Katavi, Singida, Morogoro, Arusha, and Iringa, alongside participants from the Ministry of Health, Niigata University, and MUHAS, reflecting strong national and international collaboration in strengthening oral health systems.

MUHAS CONDUCTS A ONE-WEEK TRAINING PROGRAM ON IMPLEMENTATION SCIENCE IN HEALTH



Director CEPD, Prof. Raphael Sangeda, with facilitators and participants during the official closing ceremony of the training

MUHAS through its Empower TZ–MUHAS unit, organized a one-week training on Implementation Science from March 13 to 19, 2026. The training aimed to build capacity among professionals from various institutions and sectors.

On his closing remarks, the Director of Continuing Education and Professional Development, Prof. Raphael Sangeda, expressed his gratitude on behalf of MUHAS and congratulated participants for dedicating their time to attend the program. He emphasized that implementation science is a

practical approach to effectively translating knowledge into practice.

Speaking on behalf of the participants, Ms. Hellen Njau Kundasai, a Radiographer Scientist from Temeke Regional Referral Hospital, thanked the university leadership and course organizers. She noted that participants had gained valuable knowledge, which they intend to apply effectively and provide feedback based on what they learned.

The training concluded with participants receiving certificates from the guest of honor. A total

of 17 participants attended, representing various institutions including the Ministry of Health, Southern Zone Referral Hospital, Muhimbili National Hospital (MNH), Ministry of Health Zanzibar, Drug Control and Enforcement Authority, MUHAS, Mpwapwa Institute of Health and Allied Sciences, Temeke Regional Referral Hospital, Buhigwe District Council, Ifakara Health Institute, Jakaya Kikwete Cardiac Institute (JKCI), Kilimanjaro Christian Medical Centre (KCMC), and Handeni District.

THE 6TH TRAINING ON SCIENTIFIC WRITING AND SCHOLARLY COMMUNICATION UNDER THE DOCEHTA PROJECT.

On March 2, 2026, MUHAS organised the 6th training on scientific writing and scholarly communication under the Doctoral Education for Health in Tanzania (DOCEHTA) Project.

DOCEHTA Project aims to strengthen doctoral education for Health in Tanzania, in collaboration to University of Oslo, MUHAS and University of Dodoma (UDOM).

The Training was conducted to enhance scholarly communication, critical thinking and writing for publications in peer reviewed journals.



Director of Library Services, Dr. Rehema Chande with facilitators and participants after the official opening of the training.

The training was organised by staff of the Directorate of Library Services of Dar es Salaam (UDSM), and the Institute of Finance Management (IFM). Facilitators were drawn from MUHAS, UDOM, University of Dar es Salaam (UDSM), and the Institute of Finance Management (IFM). The training was officiated by Dr Rehema Chande, Director of Library Services (DLS) and was officiated from MUHAS, UDOM, University of Dar es Salaam (UDSM), and the Institute of Finance Management (IFM).

STRENGTHENING COLLABORATION IN AUDIOLOGY AND SPEECH-LANGUAGE THERAPY



The Principal of the Campus College of Medicine, Prof. Enica Richard, in a group photo with the Dean of the School of Clinical Medicine, Dr. Peter Wangwe, and representatives from Kentasil Foundation.

A meeting was convened at the Principal Campus College of Medicine (MUHAS) on 24th March, 2024, bringing together key leaders including Prof. Enica Richard, Dean of the School of Clinical Medicine, Dr. Peter Wangwe, Head of the Rehabilitation Unit, Dr. Daniel Kitua, and Ms. Maria Brons, Program Manager at the Kentasil International Foundation (KIF) from the Netherlands.

The discussion focused on exploring collaborative opportunities between MUHAS and the Kentasil Foundation from Netherland, particularly in the areas of training, research, and innovation in audiology and speech-language therapy.

The meeting also brought together audiologists, speech and language therapists, and other rehabilitation specialists from both MUHAS and

MNH, fostering a multidisciplinary approach to advancing these fields.

The engagement marked an important step toward building a strong partnership between MUHAS and Kentasil Foundation. By combining expertise and resources, both institutions aim to enhance capacity, promote research, and improve service delivery in audiology and speech language therapy.

MUHAS, MNH AND OPERATION SMILE TANZANIA SIGN PARTNERSHIP AGREEMENT

A delegation from Operation Smile Tanzania visited MUHAS and Muhimbili National Hospital (MNH) to hand over medical equipment, including microscopes, and to sign a Memorandum of Understanding (MoU) aimed at strengthening innovation and building the capacity of professionals and students in the field of reconstructive surgery, on February 17, 2026.

The delegation was accompanied by the Swedish Ambassador to Tanzania, H.E. Charlotta Ozaki Macias. Speaking during the visit, she emphasized the importance of advancing international collaboration as a key tool for strengthening the health and higher education sectors in the country.

During the signing ceremony, the Acting Vice Chancellor, Prof. Emmanuel Balandya, stated



Acting Vice Chancellor, Prof. Emmanuel Balandya, together with a representative from Operation Smile Tanzania, Dr. Hamid Mandali displays the signed partnership agreement in the presence of the Swedish Ambassador to Tanzania, H.E. Charlotta Ozaki Macias.

that the collaboration between MUHAS and Operation Smile goes beyond clinical training, aiming to build the next generation of health professionals with strong expertise, solid ethics, and a broad understanding of healthcare

systems. He added that MUHAS values this partnership and recognizes its strategic importance in improving the quality of training and healthcare services.

On her part, the Dean of the School of Medicine at MUHAS, Prof. Enica Richard, expressed pride in the partnership and commended the joint efforts to strengthen training for professionals who will deliver high-quality healthcare services both nationally and internationally.

Meanwhile, the representative of Operation Smile's Reconstructive Surgery Program in Tanzania, Dr. Hamid Mandali, noted that the collaboration aims to expand access to modern reconstructive surgical skills and techniques to more professionals, while continuing to support MUHAS through hands-on training and the exchange of professional expertise.



Swedish Ambassador to Tanzania, H.E. Charlotta Ozaki Macias with officials from MUHAS and Operation Smile Tanzania, after the signing of a MoU at the Vice Chancellor's office

WHEELCHAIR DONATION AND TRAINING STRENGTHEN REHABILITATION SERVICES



MUHAS team with representatives from the LDS Church, USA, with some of the donated wheelchairs and mobility aids.

MUHAS through its Department of Biomedical Engineering, has received a donation of wheelchairs and mobility aids from the Church of Jesus Christ of Latter-day Saints (LDS), USA, aimed at improving access to assistive devices for people with disabilities.

The donation, received on 5th January 2026, includes a total of 408 wheelchairs comprising standard, active, paediatric, all-terrain, and cross-terrain models. It also includes 26 walkers for adults and children, 200 pairs of crutches, 40 canes, and a range of wheelchair spare parts.

Speaking during the handover ceremony, Prof. Doreen Kamori, Director of Postgraduate Studies, on behalf of the Vice Chancellor, expressed MUHAS's sincere appreciation for the Church's

continued commitment to supporting vulnerable populations. She noted that the donation will significantly enhance training and rehabilitation service delivery by improving independence, participation, and overall quality of life for beneficiaries.

On behalf of the donor, Mr. John Dow emphasized that disability should not limit individuals from living full and meaningful lives, noting that the support provided will make a meaningful difference to those in need.

Complementing this support, MUHAS conducted a one-week WHO Basic Wheelchair Service Training from 5th to 9th January 2026 at the Mloganzila Campus. The training aimed to equip healthcare providers with essential skills to deliver appropriate wheelchair services.

The programme, facilitated by John

Dow, Boyd Wagstaff, Scott Ward, Misti Timpson, and Todd McNeil, brought together technicians and clinicians from MUHAS, the Muhimbili Orthopaedic Institute (MOI), Muhimbili National Hospital (MNH), and Benjamin Mkapa Hospital.

In her opening remarks for the training, Prof. Kamori emphasized that the initiative aligns with MUHAS's mandate to improve health outcomes and promote inclusive rehabilitation services. She also acknowledged the value of the continued collaboration with the LDS Church in supporting capacity-building initiatives.

The wheelchairs and mobility aids will be used for both training and service delivery in collaboration with partner institutions, including MOI, MNH, and Benjamin Mkapa Hospital.

MUHAS RECEIVES SIX MICROSCOPES TO STRENGTHEN MICROSURGERY TRAINING

On February 16, 2026, MUHAS received six microscopes through the Microsurgery Visiting Professorship conducted by two educators, Dr. Jonas Lofstrand from Sweden and Dr. Sebastian Brooke from the United States.

The donation aims to support capacity building and health system strengthening for quality and safe surgical care. The microscopes will enhance hands-on training for surgeons and residents, improving microsurgical skills and advancing specialized surgical services at the University and its affiliated health facilities.



Hands-on training using the donated microscope

MUHAS HOSTS KCMC DELEGATION FOR BENCHMARKING ON INTERNATIONALIZATION AND COMMUNICATION

On March 3, 2026, the MUHAS hosted a delegation from KCMC University for a benchmarking visit aimed at strengthening collaboration and sharing best practices in internationalization, convocation management, and communication strategies.

The visiting team from KCMC's International Office and Public Relations Office was received by staff from MUHAS's Internationalization and Convocation Unit, alongside the Communication and Marketing Unit. The visit provided an opportunity for both institutions to exchange experiences and explore effective approaches to advancing international partnerships, enhancing institutional visibility, and strengthening stakeholder engagement.

As part of the visit, the delegation paid a courtesy call to the Acting Vice Chancellor, Prof. Emmanuel Balandya, who commended the spirit of collaboration and knowledge-sharing between the two institutions. He encouraged both teams to



The Acting VC, Prof Emmanuel Balandya with a delegation from KCMC University with team from MUHAS IC Unit and CM Unit.

leverage opportunities available through embassies to strengthen international partnerships, maximize the use of digital tools and emerging technologies to enhance visibility, and actively participate in international platforms and ranking systems to improve global competitiveness.

The delegation later held in-depth discussions with the Head of the Internationalization and Convocation Unit, Dr. Maryam Amour, and her team. Also the delegation met with the Communication and Marketing Unit.

UDOM DELEGATION VISITS MUHAS FOR BENCHMARKING

On 30th January 2026, the Directorates of Postgraduate Studies (DPGS) and Library Services (DLS) at MUHAS hosted a management delegation from the University of Dodoma (UDOM). The visit aimed to benchmark best practices in the processing, quality assurance, archiving, and dissemination of Master's and PhD dissertations and theses, as well as the delivery of academic library services.

During the engagement, MUHAS shared its institutional procedures, digital repository workflows, and coordination mechanisms between academic units and the library in supporting postgraduate training and research output. Discussions also focused on policies, timelines, and quality-control measures to ensure compliance with institutional academic standards.

The visit provided an opportunity



A delegation from UDOM with MUHAS officials from DPGS and DLS

for both institutions to exchange experiences, identify areas for improvement, and strengthen inter-university collaboration in postgraduate education and research support services.

The UDOM delegation comprised Dr. Peter Kirigiti, Director of Postgraduate Studies; Dr. Julius

Ntwenya, DPGS Coordinator; and Dr. Rex Kidyala from the Directorate of Library Services. MUHAS represented by Prof. Doreen Kamori, Director Postgraduate Studies and Dr. Rehema Chande-Mallya Director, Directorate of Library Services.

MUHAS STRENGTHENS GOVERNANCE THROUGH COUNCIL DYNAMICS AND PUBLIC SERVICE ACCOUNTABILITY TRAINING

On 12 February, 2026 MUHAS conducted a one-day training on Council Dynamics and Governance Oversight for Public Service Accountability aimed at strengthening leadership effectiveness and institutional accountability. The training brought together Members of the University Council and members of the Management, who were invited to participate in recognition of the importance of shared understanding in governance matters.

In his welcoming remarks, the Vice Chancellor, Prof. Appolinary Kamuhabwa, emphasized the significance of the training for Council Members and Management alike, noting that it was important for both groups to benefit from the same knowledge and perspectives. He welcomed participants and underscoring the spirit of collaboration and collective responsibility.

The Chairperson of the MUHAS Council, Dr. Harrison Mwakyembe, commended

the University leadership for responding positively to the call for regular capacity-building sessions for Council Members and Management. He highlighted that continuous training is essential in enhancing governance standards and ensuring effective oversight.

The training was facilitated by experts from the Tanzania Public Service College. Sessions on Resource Mobilization and Investment Oversight were delivered by FCPA Ludovick S. L. Utouh (RTD), former Controller



Chairperson of the MUHAS Council, Dr. Harrison Mwakymbe, Vice Chairperson, Ms. Marsha Macatta-Yambi, Vice Chancellor, Prof. Appolinary Kamuhabwa, Council members, and training facilitators pose for a group photo.

and Auditor General. Additional sessions covering Corporate Governance Frameworks and Standards as well as Board Mandate, Roles, Duties, Board Dynamics, Risk, Compliance, and Financial Oversight were facilitated by Nelson E. Msuya from PricewaterhouseCoopers (PwC).

Participants engaged in interactive

discussions, reflecting on practical governance challenges and opportunities for strengthening oversight functions within the University.

In his closing remarks, Dr. Mwakymbe expressed sincere appreciation to the facilitators for their excellent presentations, noting that some of the topics would benefit from extended

sessions.

He requested Management to explore the possibility of organizing additional in-depth training in the future. He also thanked Council Members and Management for their active participation and reaffirmed the Council's genuine commitment to regular governance training sessions moving forward.

MUHAS STRENGTHENS TRANSPARENCY AND ACCOUNTABILITY THROUGH AUDIT COMMITTEE TRAINING



Acting Deputy Vice Chancellor – PFA, Prof. Deodatus Kakoko, with Deans and Directors, immediately after the closing of the training held at the Mloganzila Campus.

MUHAS has successfully conducted a two-day training for University Management, Heads

of Departments, and Unit Leaders aimed at strengthening transparency, accountability, and cooperation with the Audit

Committee to improve institutional performance.

The training, organized by the

MUHAS Audit Committee, was held on 05 and 06 March 2026 at the Mloganzila Campus, bringing together key leaders to enhance their capacity in managing institutional resources and addressing audit-related issues.

Opening the training on behalf of the Vice-Chancellor, Prof. Erasto Mbugi, Deputy Vice-Chancellor – Planning, Finance and Administration, emphasized that the initiative was designed to build staff capacity in complying with rules, guidelines, and procedures, while reducing recurring audit queries that may

affect the institution's performance and reputation. He noted that strengthening cooperation with the Audit Committee is essential in ensuring effective oversight and improving overall institutional efficiency.

Facilitating the sessions, Dr. Ernest Mwasalwiba and CPA Elias Madafu from Mzumbe University guided participants through key topics, including proper preparation of financial statements, effective participation in Audit Committee meetings, and procedures for conducting committee sessions.

On behalf of the participants, the Dean of the School of Public Health and Social Sciences, Prof. Deodatus Kakoko, expressed appreciation for the training, noting that its use of simple language and real-life examples made auditing concepts easier to understand.

Speaking on behalf of the Audit Committee, member Paul Shambogo commended participants for their commitment and encouraged continued collaboration to further strengthen accountability and management systems within the University.

MUHAS HOLDS SECOND IMPLEMENTATION MEETING FOR CARDIOVASCULAR CENTRE OF EXCELLENCE PROJECT



Chairperson of the Steering Committee Meeting for Phase II of the EACoECVS Project and Permanent Secretary of the Ministry of Education, Science and Technology, Prof. Carolyne Nombo, with members after the 2nd meeting.

MUHAS convened the second Steering Committee meeting for Phase Two of the East African Centre of Excellence for Cardiovascular Sciences project at its Mloganzila Campus in Dar es Salaam on 6 February 2026.

Opening the meeting, the Permanent Secretary of the Ministry of Education, Science and Technology, Prof. Carolyne Nombo who also serves as Chairperson

of the Committee, commended MUHAS for the progress made and noted that implementation is on track. She emphasized the need to sustain momentum and uphold high standards of professionalism in project management to ensure timely completion.

On his part, the Vice Chancellor of MUHAS, Prof. Appolinary Kamuhabwa, expressed appreciation to all committee members for their continued commitment and

contributions toward the successful implementation of the project.

The Centre continues to play a critical role in advancing the treatment of cardiovascular diseases, professional training, and research aimed at improving healthcare services in the country. The second phase of the project is expected to further expand the Centre's capacity, enabling more citizens to access high-quality cardiac care and surgical services.

MUHAS MARKS WORLD ORAL HEALTH DAY WITH AWARENESS WALK IN DAR ES SALAAM



Participants walking during an awareness walk to commemorate World Oral Health Day.

On 28th March 2026, MUHAS through its School of Dentistry, in collaboration with the Kinywa Salama Initiative, commemorated World Oral Health Day by organizing a public awareness walk aimed at promoting oral health education among communities in Dar es Salaam.

The event was officiated by the Guest of Honour, Nurdin Bilal, Lord Mayor of City of Dar es

Salaam, who led participants from the MUHAS School of Dentistry premises to the Tanzanite Bridge and back to the campus. The walk attracted a wide range of participants, including students from various disciplines, oral health professionals, and members of the public.

Speaking during the event, Mayor Bilal emphasized the critical role of oral health as an integral component of overall well-being.

He urged the public to adopt preventive practices such as regular dental check-ups and maintaining proper oral hygiene.

The awareness walk sought to highlight the strong link between oral health and both physical and mental well-being. This year's activities were guided by the global theme, "A Happy Mouth is a Happy Mind," reinforcing the importance of prioritizing oral health for a better quality of life.



The Lord Mayor of the City of Dar es Salaam with the Dean of the School of Dentistry, a representative from the Kinywa Salama Initiative, and participants of the awareness walk.

OVER 500 PARTICIPANTS TURN OUT FOR MUHAS REUNION FUN RUN SEASON 4



The President of MUHAS Convocation with Alumni during the Reunion Fun Run Season 4.

On 07th February 2026, more than 500 participants, including MUHAS alumni, current students, staff members, and their families, took part in the MUHAS Reunion Fun Run Season 4, an event that concluded with remarkable success.

Speaking during the event, the Vice Chancellor, Prof. Appolinary Kamuhabwa, noted that this marks the fourth consecutive year the University has organized the reunion, which is designed to bring together its alumni community. He emphasized that using recreational activities such as fun runs and walks to connect alumni is a globally recognized approach adopted by higher learning institutions to strengthen long-term engagement.

Prof. Kamuhabwa further highlighted the importance of such gatherings in reinforcing the relationship between the University and its alumni. He reaffirmed MUHAS's commitment to valuing the contributions of its graduates and stakeholders in advancing the institution's strategic goals and development agenda.

The President of the MUHAS



Participants jog joyfully during the MUHAS Reunion Fun Run Season 4.

Convocation, Ms. Marsha Maccata-Yambi, expressed her delight in participating alongside alumni and current students. She explained that the primary objective of the event is to support the Ali Hassan Mwinyi MUHAS Endowment Trust Fund, an initiative aimed at improving the University's infrastructure and learning environment.

Dr. Maryam Amour, Head of the Internationalization and Convocation Unit, noted a steady increase in participation since the event's inception. Initially

attracting between 200 and 300 participants, the turnout has now grown significantly, supported by strong partnerships with stakeholders such as MOI, NBC, and Dallas Kids Zone.

Dr. Amour added that future plans include expanding alumni participation to further strengthen the MUHAS community and position the University as a national leader in quality education.

The event also provided a platform for networking and recreation, with winners of the 5km, 10km, and 15km races awarded prizes and certificates.

OVER 20 INNOVATIONS SHINE AT 2ND MUHAS INNOVATION WEEK



The DVC-RC, Bruno Sunguya, with the Head of Innovation Unit, Dr Nelson Masota and MUHAS innovators after visiting innovation exhibition booths.

More than 20 innovations developed by students, staff, and external collaborators were showcased from February 23 to 27, 2026, during the 2nd MUHAS Innovation Week, an initiative aimed at generating practical solutions to pressing challenges in Tanzania's health sector.

The exhibition attracted a wide range of stakeholders, including healthcare professionals, innovators, students, and development partners, highlighting the growing capacity of Tanzanian innovators to design technologies and systems capable of transforming healthcare delivery.

The showcased innovations

spanned a wide range of healthcare priorities, including mental health, reproductive health, neonatal care, emergency services, infection prevention, and digital health systems.

The innovations demonstrated practical, locally relevant solutions such as tools for early diagnosis and patient monitoring, non-invasive screening technologies, affordable equipment to support critical care, and digital platforms to improve data management and service delivery. Collectively, the innovations reflected a strong focus on accessibility, efficiency, and responsiveness to real-world healthcare challenges, particularly in resource-limited settings.

Overall, the 2nd MUHAS Innovation Week underscored the critical role of homegrown innovation in strengthening healthcare systems and improving service delivery in Tanzania, while positioning MUHAS as a hub for impactful, locally driven solutions.



MUHAS student innovators explain their innovations to visitors during the 2nd MUHAS Innovation Week and Exhibitions held at the Muhimbili Campus.

MUHAS HONORS OUTGOING REC MEMBERS AND WELCOMES NEW APPOINTEES

On 16 February 2026, the Directorate of Research, Publications and Innovation (DRPI) of Muhimbili University of Health and Allied Sciences (MUHAS) held a brief ceremony to bid farewell to outgoing members of the Research Ethics Committee (REC) and to officially welcome newly appointed members.

Speaking at the event, the Vice Chancellor, Prof. Appolinary Kamuhabwa, emphasized that the role played by REC members extends far beyond the benefits they receive, noting that their service is largely voluntary yet highly impactful to the University's growth and reputation. He commended their dedication, noting that it has contributed significantly to MUHAS' achievements, including its recognition as one of the leading universities in Tanzania. He further



The DVC-RC, Prof. Bruno Sunguya, together with outgoing and newly appointed members of REC participated in a cake-cutting ceremony at the event.

assured members that the Office of the Vice Chancellor will continue to provide the necessary support and collaboration to strengthen the committee's work whenever improvements are required.

During the ceremony, Prof. Kamuhabwa presented certificates to the outgoing committee

members in recognition and appreciation of their invaluable contributions. The event also featured a cake-cutting ceremony symbolizing both appreciation for the outgoing members and a warm welcome to the incoming team. The activity was led by the Deputy Vice Chancellor for Research and Consultancy, Prof. Bruno Sunguya.

In his closing remarks, Prof. Sunguya highlighted the significant transformation the committee has undergone since its establishment and expressed sincere gratitude to the outgoing members for their dedicated service. He encouraged the newly appointed members to make timely, ethical, and legally sound decisions guided by integrity in order to advance the University's mission. He reaffirmed his office's full commitment to supporting the committee in effectively carrying out its responsibilities.



The Vice Chancellor, DVC-RC and DRPI in a group photo with outgoing members together with newly appointed members of the REC after a brief ceremony.

MUHASSO HOSTS STUDENT DEBATE ON STRENGTHENING HEALTH OUTCOMES IN TANZANIA

The Muhimbili University of Health and Allied Sciences Students' Organization (MUHASSO) conducted a student debate aimed at examining the role of MUHAS students in strengthening health outcomes in Tanzania.

The debate sought to explore how MUHAS students, as young people and future health professionals, can contribute to sustainable health development in the country. Key discussion areas included identifying existing gaps and challenges within Tanzania's healthcare system, highlighting the contributions of various MUHAS academic programmes to national health priorities, and examining opportunities for effective collaboration among different health professions.

Speaking during the opening session, the Director of Student Services, Dr. Hawa Mbawalla, congratulated the students for organizing the dialogue, noting its importance in preparing graduates for the competitive job market. She emphasized that such forums



Participants attentively listening to their fellow students during a debate session.

help students better understand real world challenges they may face after completing their studies. Dr. Mbawalla further affirmed the Directorate's commitment to supporting similar dialogues, including those that bring together students from other health institutions across Tanzania.

On behalf of the students, Mr. Abdulkarim Nyambi, one of the event organizers, expressed

gratitude to MUHAS management for its continued support. He noted that such debates provide valuable platforms for students to exchange ideas, enhance their professional competencies, and better position themselves for employment after graduation.

The debate was held on 30 January 2026 at the Muhimbili University of Health and Allied Sciences and was attended by MUHAS undergraduate students.

MUHAS CONDUCTS TRAINING FOR PROSPECTIVE STUDENT LEADERS

MUHAS, through the Directorate of Student Services, conducted a seminar on 12th March 2026 for students aspiring to contest for various student leadership positions in the 2026/2027 academic year. The training aimed to introduce students to the roles

and responsibilities of student leaders within the University.

Speaking during the opening of the training, the Director of Student Services, Dr. Hawa Mbawalla, said that student government plays an important role in creating a link between students and the University administration. She

noted that it also promotes student participation in governance, enhances leadership skills among students, and supports the implementation of University policies.

Dr. Mbawalla further highlighted the functions of the Muhimbili University of Health and Allied



The Director of Student Services, Dr. Hawa Mbawala, in a group photo with student leaders following the official opening of a training session held at MUHAS.

Sciences Students' Organization (MUHASSO), noting that they include advocating for student welfare, providing leadership representation, coordinating student activities, and participating in decision-making processes within the University.

On his part, the Manager of the Student Services Bureau at MUHAS, Mr. Vumilia Mushi,

explained that some of the common challenges facing student governance include limited communication between leaders and students, political competition during elections, limited resources for student activities, conflicts between student leaders and the administration, as well as a lack of adequate leadership training.

Speaking on behalf of the

students, Mr. Joseph Emmanuel Batanda, a second-year student at MUHAS, suggested ways to minimize challenges that arise during elections. He advised the University management to improve infrastructure that would enable students to conduct online elections and ensure that elections are conducted with transparency, accountability, and integrity.

MUHAS CONDUCTS STUDENT TO STEWARD LEADERSHIP AND HEALTH CARE SEMINAR

MUHAS in collaboration with Muhimbili University of Health and Allied Sciences Students' Organization (MUHASSO) conducted a Student-to-Steward Leadership and Health Care Seminar aimed at equipping students with knowledge and skills in leadership and personal health care. The seminar was organized by the Directorate of Students' Services on 11 February 2026.

Speaking during the opening session, the Director of Students'

Services, Dr. Hawa Mbawalla, thanked the host, Ms. Marsha Makatta-Yambi, President of the MUHAS Convocation, and the guest speaker, Mr. Jay Atara, Executive Advisor at Neelkantha Ltd, for taking time to share their experiences with the students. Dr. Mbawalla emphasized that such engagements provide students with valuable insights from experienced professionals and help prepare them to face daily life challenges with competence and confidence.

In her remarks, Mrs Makatta-

Yambi, advised students to live with respect for all members of society, strive to contribute meaningfully to the nation, remain accountable for their actions, and reflect daily on their life goals and aspirations.

The guest speaker, Mr. Jay Atara, explained that stewardship is about responsibility, not position. He encouraged students to become competent professionals grounded in integrity, resilience, adaptability in a changing world, and commitment to lifelong learning



President of the MUHAS Convocation, Director of Student Services and a Guest Speaker, in a group photo with participants of the Student-to-Steward Leadership and Health Care Seminar.

in order to contribute effectively to national development.

Speaking on behalf of MUHASO, Ms. Davina Kanan, a second-year

student, expressed appreciation to the Directorate of Students' Services for organizing the seminar. She affirmed that the

knowledge gained would help students become more productive and responsible in their future careers.

MUHAS STUDENTS SENSITIZED ON THE BENEFITS OF JOINING TMDPWU AFTER GRADUATION

Students of Medicine, Dentistry and Pharmacy who expect to graduate in the 2025/2026 academic year from MUHAS, on 20/02/2026 met with a delegation from the Executive Committee of the Tanzania Medical and Pharmacists Workers' Union (TMDPWU). The aim of the meeting was to educate them about the benefits and importance of joining the union immediately after graduation and starting official employment.

Speaking at the meeting, Dr. Swalehe Kitabu Pazi, Member of the National Executive Committee of TMDPWU, explained that the union was established in 2012 with the aim of consulting and demanding the rights, interests, and improving the working environment for employees in the health cadres. He noted that among the achievements achieved were paying members' license fees in professional councils as



Delegation from the Executive Committee of TMDPWU with officials from the DSS and Students in a group photo

well as providing legal services on issues concerning their rights and responsibilities at work.

On his part, Dr. Raymond Thomas Kiponza from Muhimbili National Hospital and a Member of the TMDPWU Executive Council, urged students to join the union immediately after graduation and starting official work so that they can get support and advocacy when they face various challenges in their workplaces.

Expressing his gratitude on behalf of the Director of Student Services, MUHAS, Mr. Ireneus Rwiza thanked the delegates from TMDPWU for coming to the University and educating students about the union. He said the information provided will help students make the right decisions about the union to join when they get a job, especially considering the presence of various labor unions in the country.

MUHAS INSPIRES AL MUNTAZIR STUDENTS TO PURSUE SCIENCE CAREERS

MUHAS through its Directorate of Undergraduate Education, has conducted an outreach visit to Al Muntazir Islamic International School, on 31 March 2026 encouraging students pursuing science subjects to work hard and excel in their national examinations as part of ongoing career guidance efforts.

Speaking during the visit, the Director of Undergraduate Education, Dr. Joseph Sempombe, provided an overview of MUHAS and its academic offerings. He noted that the University, established in 1963 as the Dar es Salaam School of Medicine and later becoming a fully-fledged university in 2007, remains a premier institution in Tanzania's health sector. He added that MUHAS currently offers 15 undergraduate degree programmes.

On admission requirements, the Head of Admissions Office, Ms Renista Mkoba, emphasized that students must perform well in key science subjects which are Physics, Chemistry, Biology, and Mathematics to qualify for selection. She outlined both direct



The Director of Undergraduate Education at MUHAS, Dr. Joseph Sempombe, with the Head of Admissions, Ms. Renista Mkoba, along with officers and students from Al-Muntazir International School.

and equivalent entry pathways and encouraged students to aim for high academic performance.

Ms. Mkoba further explained that admission to MUHAS is highly competitive due to the large number of applicants compared to the limited available slots. She highlighted that selection is based on several criteria, including performance points, subject combinations, gender

considerations, and the order of programme selection.

On her part, Ms Sakeena Haji, a school counsellor at Al Muntazir Islamic International School, expressed appreciation for the visit, noting that the insights shared on academic requirements and admission processes will motivate students to work harder and perform better in their examinations.

MUHAS LEADERS MARK START OF 2026 DURING MANAGEMENT MEETING

MUHAS marked the beginning of the 2026 work year with a cake-cutting ceremony held on 14th January 2026 during the University Management meeting of the Committee of Deans and Directors (CDD).

The meeting brought together key University leaders, including the Vice-Chancellor, Deputy Vice-Chancellors, Directors, Deans of Schools, and Heads of Units. The cake-cutting ceremony complemented the meeting, symbolizing unity, and renewed

motivation as the University embarks on its responsibilities for the new year.

Speaking during the meeting, the Vice-Chancellor, Prof. Appolinary wishes to MUHAS leaders and staff for a successful year,



good health, and strengthened teamwork. He underscored the importance of diligence, integrity, and dedication in advancing the University's excellence in training, research, consultancy and service, while striving to achieve its 2026 goals and vision.

The event conveyed a strong message of hope and renewed commitment, encouraging MUHAS leaders and staff to work collaboratively with purpose and integrity for the continued growth of the University and the benefit of society.



Vice-Chancellor cuts the cake during a University Management Meeting to mark the celebration of the New Year 2026.

MUHAS WOMEN LEAD COMMUNITY OUTREACH AND ENTREPRENEURSHIP ACTIVITIES

In preparation for International Women's Day on 8 March 2026, MUHAS women organized a series of activities aimed at supporting the community and promoting women's empowerment.

On 4 March 2026, MUHAS women visited two centres for children with special needs; Buguruni Deaf Primary School and Kurasini Child Care Center.

The visit, led by the Chairperson of the organizing committee, Prof. Lilian Mselle, reflected the University's commitment to giving back to the community and supporting vulnerable groups.

During the visit, items worth TZS 18 million were donated, including food supplies such as milk, juice, flour, beans, rice, and sugar. In addition, Buguruni Deaf Primary School received 15 hearing aid

devices, while Kurasini Child Care Center was provided with a washing machine to support its daily operations.

The Headteacher of Buguruni Deaf Primary School, Mr. Yahaya Maftah, expressed appreciation for the support, noting that the donations particularly the hearing devices, will greatly benefit the children. Similarly, the Officer-in-Charge of Kurasini Child



MUHAS women, together with children from Buguruni Deaf Primary School, after receiving hearing aid support and essential supplies in celebration of International Women's Day

Care Center, Ms. Farida Ismail, thanked MUHAS women for their generosity and support, emphasizing the positive impact of the visit on both the children and the centre.

As part of continued preparations, on 5 March 2026, MUHAS women organized an exhibition showcasing a variety of products under their entrepreneurial initiatives. The exhibition provided a platform for women to demonstrate their skills and promote economic empowerment within the University community.

While visiting the exhibition booths, Acting Vice Chancellor Prof. Emmanuel Balandya commended the participants for their efforts and encouraged them to



MUHAS women with the Acting VC, Prof Emmanuel Balandya at the exhibitions area.

continue pursuing entrepreneurial activities for greater success.

Overall, the activities highlighted MUHAS's commitment to

community engagement, women's empowerment, and social responsibility, in line with the spirit of International Women's Day.

MUHAS WOMEN MARK INTERNATIONAL WOMEN'S DAY



MUHAS women in a group photo with Acting Vice Chancellor and DVC-PFA during the celebrations of International Women's Day at MUHAS.

MUHAS Women marked International Women's Day 2026 through a series of activities, including a march, institutional dialogue,

and participation in regional celebrations, reaffirming their commitment to gender equality and women's empowerment.

On 6 March 2026, MUHAS women held a march and solidarity activities within the University, creating a platform for reflection, dialogue, and engagement with

leadership on key gender-related issues.

Speaking on behalf of MUHAS women, the Head of the Gender Unit, Prof. Ester Innocent, thanked the University leadership for supporting the celebrations. She highlighted key achievements, including increased representation of women in leadership positions at school, department, and unit levels, stronger participation in decision-making bodies, and the continued strengthening of the Gender Unit.

In his remarks, the Acting Vice Chancellor, Prof. Emmanuel Balandya, acknowledged the progress made in promoting gender equality and commended the contributions of women to the University's development, reaffirming continued institutional support. Similarly, the Deputy Vice Chancellor for Planning, Finance, and Administration, Prof. Erasto Mbugi, appreciated all stakeholders who contributed to the success of the event and emphasized that promoting transparency and gender equality is a shared responsibility.

The celebrations also featured



MUHAS women in a joyful march, heading to celebrate International Women's Day at the university.

educational sessions on financial literacy and mental health, delivered by Ms. Jacqueline Temu, CEO of Makey and Finances Consulting Firm, and Dr. Isack Lema, a lecturer and psychologist at MUHAS. Entertainment during the event was provided by Patricia Hillary.

On 8 March 2026, MUHAS women joined others from various institutions across Dar es Salaam at Mburahati grounds to commemorate International Women's Day at the regional level. The event, attended by hundreds

of participants, highlighted the achievements and contributions of women in different sectors.

The Guest of Honour, Dar es Salaam Regional Commissioner Albert Chalamila, emphasized the importance of promoting gender equality, women's empowerment, and equal opportunities for women and girls in development.

This year's celebrations were guided by the theme: "Justice, Equality, and Empowerment of Women and Girls in Building an Inclusive Society Towards the National Vision 2050."



MUHAS women participating in a march to celebrate International Women's Day, held at Mburahati grounds.



VICE CHANCELLOR MEETS STAFF AT 2026 NEW YEAR MEETING

The MUHAS Vice Chancellor, Prof. Appolinary Kamuhabwa, met with all staff during the 2026 New Year Meeting held on 21 January 2026. The meeting was conducted in person, while staff who were unable to attend physically were given the opportunity to participate virtually. Speaking at the meeting, Prof. Kamuhabwa presented a report on the implementation of MUHAS activities for the year 2025, outlining achievements attained, challenges encountered, and strategies to address them, as well as expectations and the work plan

for 2026. In his presentation, the Vice Chancellor elaborated on key areas including training and student affairs, research, innovation and consultancy, planning, finance and administration, construction and development projects, as well as ICT systems. He also highlighted various challenges facing the institution and the measures being taken to improve performance and achieve the University's strategic goals. Following the presentation, staff were given the opportunity to ask questions and share their views on various operational matters

of the University. During the discussion, many staff members commended the leadership of the Vice Chancellor and his team, noting visible achievements and improvements across different areas of MUHAS operations under the current leadership.

The meeting concluded with the Vice Chancellor expressing his appreciation to MUHAS staff for their dedication and contributions to the University's development. He also encouraged them to take ownership of MUHAS plans and strategies and to strengthen innovation in teaching, research, administration, and revenue generation.



The MUHAS Vice Chancellor, Prof. Appolinary Kamuhabwa, Deputies Vice Chancellor and Principal poses for a group photo with staff during the 2026 New Year Meeting.

VICE CHANCELLOR ENGAGES YOUNG STAFF ON CAREER DEVELOPMENT, INNOVATION AND PERFORMANCE

The MUHAS Vice Chancellor, Prof. Appolinary Kamuhabwa, held a series of engagement meetings with academic and administrative staff under the age of 40 on 4th and 11th February 2026. The sessions aimed to strengthen communication between University leadership and staff, while addressing responsibilities, opportunities, and challenges related to career development, innovation, and workplace performance.

During the meeting with academic staff, Prof. Kamuhabwa emphasized the importance of discipline, accountability, and professionalism in executing academic duties. He highlighted key challenges related to the working environment, career progression, and institutional systems, and reaffirmed his commitment to fostering a supportive and enabling environment for academic growth and innovation.

During the meeting, the Deputy Vice Chancellor for Research and



The MUHAS Vice Chancellor, Prof. Appolinary Kamuhabwa, Deputies Vice Chancellor and senior leaders in a group photo with young academic staff

Consultancy, Prof. Bruno Sunguya, encouraged academic staff to take full advantage of opportunities in research, innovation, academic advancement, and international collaboration to enhance both individual growth and the University's competitiveness. Furthermore, the Deputy Vice Chancellor for Academic, Prof. Emmanuel Balandya, urged staff to leverage the experience of retired scholars for mentorship and

to improve the quality of teaching and research.

In a separate session with administrative staff, the Vice Chancellor underscored the critical role of young staff in driving institutional transformation and sustainable development. He encouraged them to utilize their creativity and energy to generate innovative ideas that support both academic and operational growth, while assuring them of continued openness and support from his office.

Both meetings provided staff with an opportunity to ask questions, share views, and engage openly with University leadership on matters related to professional development and the work environment. The initiative strengthened collaboration, communication, and a culture of openness, while reinforcing a shared commitment to building a strong and globally competitive institution.



The MUHAS Vice Chancellor, Prof. Appolinary Kamuhabwa and senior leaders in a group photo with young administrative staff.

VICE CHANCELLOR ENGAGES FEMALE STAFF ON ACHIEVEMENTS, OPPORTUNITIES AND PROFESSIONAL GROWTH

The MUHAS Vice Chancellor, Prof. Appolinary Kamuhabwa, held two separate meetings with female academic and administrative staff on 2 March and 11 March 2026 to discuss the University's achievements, available opportunities, and challenges affecting their professional roles.

During the meeting with female academic staff, Prof. Kamuhabwa commended their significant contributions, noting that their efforts have helped MUHAS maintain its position as a leading university in the country. He encouraged them, through their emerging Women in Academia Association, to build confidence among women, serve as a source of motivation, and actively promote unity and participation in institutional activities, including sports, to enhance morale within the University. He also highlighted the importance of continued engagement in the upcoming International Women's Day celebrations, noting increased institutional support for the event.



The MUHAS Vice Chancellor, Prof. Appolinary Kamuhabwa and Deputies Vice Chancellor in a group photo with female academic staff

On her part, the Chairperson of the Women in Academia Association (WIA), Dr. Khadija Malima, stated that the association aims to strengthen the capacity of female academics in areas such as research, academic publishing, and other key issues affecting women in academia. The Deputy Vice Chancellor for Academic Affairs, Prof. Emmanuel Balandya, urged female academics to support one another and foster a culture of encouragement and solidarity.

In a separate meeting with female administrative staff held on 11

March 2026, Prof. Kamuhabwa commended their participation in entrepreneurial exhibitions during International Women's Day celebrations, noting that such initiatives promote innovation and income generation.

He further highlighted the establishment of a University Business Unit to support staff engaged in business activities through training and advisory services, and encouraged staff to utilize the Gender Unit for confidential support in cases of workplace harassment. He also emphasized the importance of maintaining cleanliness across the University.

Both meetings provided an opportunity for female staff to ask questions, share views, and engage openly with University leadership on matters related to their professional development and workplace well-being. The engagements reinforced MUHAS's commitment to inclusivity, empowerment, and institutional growth.



The MUHAS Vice Chancellor, Prof. Appolinary Kamuhabwa and DVC-PFA with female administrative staff

THE VICE CHANCELLOR MEETS WITH RETIRED ACADEMICS WORKING ON CONTRACT



The MUHAS Vice Chancellor, Prof. Appollinary Kamuhabwa, poses for a group photo with Deputies Vice Chancellor and retired academics engaged on contract.

The MUHAS Vice-Chancellor, Prof. Appollinary Kamuhabwa, has held a meeting with retired academics working on contract, where they discussed various issues related to the college, including training, research, innovation, planning, construction and development projects, as well as challenges and expectations.

Speaking about the University achievements, Prof. Kamuhabwa explained that MUHAS has continued to achieve great success in the areas of students enrollment, especially the increase in postgraduate students, as well as the increase in the number of study programs and research projects in recent years. He stressed that these achievements show the growing capacity of the college in providing quality training and strengthening research that contributes to the development of the health sector.

Describing the construction

and development projects, Prof. Kamuhabwa noted that the university continues to implement various construction and infrastructure improvement projects across campuses, including office buildings, lecture halls, sports facilities, as well as academic buildings and student dormitories. The projects aim to improve the teaching, learning and research environment.

In addition, at the meeting, retired academics had the opportunity to hear about the university's plans to continue to improve the benefits of their teaching contracts, as part of appreciating the great contribution they make in teaching and developing the profession at the university. The Vice Chancellor also urged the academics to continue to provide advice and mentorship to young academics at the university to enhance the quality of teaching, research and academic services.

At this meeting, the retired academics had the opportunity to discuss various issues related to the welfare and development of the university, provide advice to the management, as well as commend the ongoing efforts made by the leadership in improving the teaching, learning and research environment. In his advice, one of the retired academics, Prof. Karim Manji, commended the university management for the achievements and stressed the importance of continuing to closely monitor the research of postgraduate and doctoral students so that they can be published and continue to enhance the academic status of the university.

The retired academics were grateful for the opportunity to meet with the university management and requested that the process to be continued. The meeting was held on 10 February 2026 and concluded with a joint lunch.

HEET UPDATES

PARLIAMENTARY COMMITTEE COMMENDS MUHAS FOR PROGRESS AT MLOGANZILA CAMPUS



The Acting Vice-Chancellor, Prof. Emmanuel Balandya, provides an update to the Parliamentary Standing Committee at the construction site of the College of Medicine at Mloganzila Campus.

On March 17, 2026, the Parliamentary Standing Committee on Education, Culture and Sports commended MUHAS for the impressive progress in the construction of the College of Medicine infrastructure at its Mloganzila Campus, implemented through the Higher Education for Economic Transformation (HEET) Project.

Speaking after the Committee's inspection visit, the Chairperson Hon. Husna Sekiboko expressed satisfaction with both the pace and quality of the works, noting that the project reflects the Government's

strong commitment, working in partnership with MUHAS, to strengthening higher education infrastructure, particularly in the health sector.

She emphasized that upon completion, the project will significantly improve the teaching and learning environment and expand the University's capacity to enroll more students, thereby contributing to the production of skilled and competent health professionals in the country.

Providing a progress update, the MUHAS HEET Project Deputy Coordinator, Prof. Nathanael Sirili,

explained that the construction is being implemented concurrently under two lots managed by different contractors. Lot 1, which includes the Administration Block, Library and ICT Building, has reached 56.2 percent completion. Lot 2, comprising student hostel, Lecture Theatre, Multi-user Laboratory, Anatomy Building, and Cafeteria has attained 71.5 percent completion. Both lots are currently ahead of schedule.

The Minister for Education, Science and Technology, Prof. Adolf Mkenda, reaffirmed the Government's continued

investment in higher education infrastructure to expand access and improve the quality of education in Tanzania. He noted that the project will not only increase enrollment in health-related programmes but also strengthen research capacity and contribute to improved healthcare service delivery nationwide.

The visit underscores the Government's commitment to advancing higher education and highlights MUHAS's role in supporting national development through expanded infrastructure, quality training, and research excellence.



Committee Chairperson, Hon. Husna Sekiboko, leads a meeting to receive updates on the progress of the construction project following the inspection visit at the Mloganzila Campus.



Committee members attentively following the discussions during the meeting held at the Mloganzila campus

HEET PROJECT RECORDS STEADY PROGRESS IN CONSTRUCTION OF COLLEGE OF MEDICINE

The Higher Education for Economic Transformation Project Implementation Unit (HEET PIU) at the Muhimbili University of Health and Allied Sciences (MUHAS) conducted its monthly site inspections and progress meetings on 21 January,

18 February, and 25 March 2026 to assess the ongoing construction of the College of Medicine at the Mloganzila Campus.

During the visits, PIU members, led by project coordinators and supported by consultants,

toured key construction areas to evaluate progress, quality of work, adherence to standards, and overall implementation pace. The team reviewed major facilities under development, including the Administration Block, Library and ICT Building, lecture theatres,



MUHAS HEET PIU members in a group photo during the site visit at the Mloganzila Campus.

laboratories, student hostels, and other essential infrastructure.

Construction works are being executed by Mohammedi Builders (Lot 1) and Hainan International (Lot 2). During the March progress meeting, Lot 1 reached 70.1% completion against a planned target of 68.3%, while Lot 2 stood at 71.5% against a planned target of 68%, indicating that both lots have surpassed their planned progress.

Most of the ongoing works across all buildings are currently at the finishing stage.

Overall progress across the project has remained positive and on track, with several components meeting or exceeding planned targets, reflecting strong performance by the contractors.

During the meetings, project leaders commended the progress made while emphasizing the need

to maintain momentum to ensure timely completion. Contractors were advised to strengthen planning, ensure timely delivery of materials, and uphold quality standards, particularly in critical finishing works. The importance of accurate data reporting, effective communication among stakeholders, and adherence to contractual obligations was also highlighted.



Members of the MUHAS HEET Implementation Unit inspecting the progress of the Lecture Hall Theatres construction at the Mloganzila Campus.

Despite minor challenges, including weather-related delays affecting external works, contractors reaffirmed their commitment to completing the project within the agreed timeframe

while maintaining required quality, safety, and environmental standards.

The monthly site meetings continue to serve as an important

platform for monitoring progress, addressing challenges, and strengthening coordination among MUHAS, contractors, and consultants to ensure successful implementation of the project.

MANAGEMENT MEETING TO REVIEW PROGRESS OF COLLEGE OF MEDICINE CONSTRUCTION AT MLOGANZILA



The Management Meeting to review the progress of the College of Medicine construction at the Mloganzila Campus.

The MUHAS Vice Chancellor, Prof. Appolinary Kamuhabwa, on 10 March 2026 chaired a management meeting bringing together MUHAS officials, the consultant, and contractors for LOT 1 and LOT 2 to receive progress reports on the construction of the School of Medicine at the Mloganzila Campus.

Speaking during the meeting, Prof. Kamuhabwa noted that the project is generally progressing well despite some challenges identified during his site inspection visit, including a shortage of workers and the non-availability of some construction materials at the project site. He emphasized the

importance of close collaboration among all stakeholders to ensure the project is completed on schedule in June.

In their progress presentations, the LOT 1 contractor, Mohammadi Builders Ltd, reported that as of 9 March 2026, construction had reached 66.7% compared to the planned 62.9%. The LOT 2 contractor, Hainan International Ltd, reported progress of 72% against the planned 69%.

Both contractors also provided updates on the number of workers on site, highlighted areas with labour shortages, and committed to increasing manpower. They further reported on available construction materials on site and

those expected to arrive, in order to ensure timely completion of the remaining works.

The project consultant, Arqes Africa, reminded the contractors that the project is scheduled for completion by 15 June 2026, as stipulated in the contract. He stressed the need to increase manpower in critical areas, strengthen close communication among stakeholders, and ensure strict adherence to implementation procedures.

On his part, Prof. Kamuhabwa reiterated that the main goal is to ensure efficient progress through hard work and close cooperation among all stakeholders to





The MUHAS Vice-Chancellor inspects construction progress at the Mloganzila site, a day prior to the Management Meeting.

achieve timely completion of the project. He also noted that on 16 March 2026, MUHAS will host the Parliamentary Standing Committee on Education, Culture and Sports to inspect the progress of the project, and urged all stakeholders to ensure proper preparations ahead of the visit.

HEET PROJECT REVIEWS INDICATE PROGRESS AT KIGOMA CAMPUS

The Higher Education for Economic Transformation Project Implementation Unit (HEET PIU) of the Muhimbili University of Health and Allied Sciences (MUHAS) conducted a series of monthly site visits and progress meetings on 22 January, 20 February, and 25 March 2026 to assess the implementation of construction works at the Kigoma Campus. Led by Project Coordinator, Prof.



Members of the MUHAS HEET PIU team inspects the progress of construction works at the Kigoma Campus.



Members of the MUHAS HEET Implementation Unit, consultants, and the contractor team pose for a group photo shortly after inspecting construction progress.

Erasto Mbugi, the team, together with consultants and contractors, toured key infrastructure under construction, including academic and laboratory buildings, student hostels, the cafeteria, and the anatomy laboratory. The works are being implemented by China Jiangxi International Economic and Technical Cooperation Co. Ltd (CJIC).

During the March progress meeting, the Contractor reported that the actual overall progress of the works stood at 70.80% against a planned target of 71.75%, indicating a slight delay in project implementation.

During the meetings, project leaders emphasized the importance of increasing the workforce, strengthening supervision, and ensuring timely implementation of agreed directives to keep the project on schedule.

Stakeholders also highlighted the need to improve safety measures, including the installation of clear signage, adherence to safety procedures, and maintaining cleanliness at the construction site to prevent accidents. Additional concerns were raised regarding shortages of critical construction materials required for ongoing works, which have contributed to delays.

Concerns related to inadequate supervision, workforce shortages, and slowed progress led to a directive for immediate changes in site leadership to strengthen accountability and improve performance.

Despite the challenges, contractors reaffirmed their commitment to completing the project in line with required standards and timelines. The monthly meetings continue to provide a critical platform for monitoring progress, addressing implementation gaps, and strengthening coordination among MUHAS, consultants, and contractors to ensure successful delivery of the project.

VICE CHANCELLOR INSPECTS KIGOMA CAMPUS CONSTRUCTION PROGRESS

The Vice-Chancellor, Appolinary Kamuhabwa, on 4 March 2026, inspected the construction progress of the HEET project Kigoma Campus being implemented under the Higher Education for Economic Transformation (HEET) Project.

During the visit, Prof. Kamuhabwa

thoroughly inspected all the buildings under construction, including the Academic Building, Laboratories, Anatomy Building, Student Hostel, Cafeteria, Garbage Collection Hut and Incinerator. He was accompanied by the Deputy HEET Project Coordinator, Prof. Nathanael Sirili, Project Manager,

Engineer Ibrahim M. Muhsin, as well as representatives of the contractor and the consultant.

Speaking before receiving the project progress report, Prof. Kamuhabwa said the aim of the meeting was to get a progress report, identify existing challenges and find out what support is needed to ensure



Construction inspection at the Kigoma Campus led by the Vice-Chancellor.

the project is completed on time.

He explained that the project is expected to be completed in June 2026 and currently there are only about three and a half months left, so this is a sensitive period to ensure implementation is moving

at the required pace. He stressed the importance of knowing whether the project is on track, the existing challenges and recommendations that will help guide the remaining steps, noting that close monitoring will be carried out in the remaining days.

For his part, the contractor explained that so far the construction progress has reached 68.75 percent compared to the target of 69.90 percent for this period. He mentioned the biggest challenge he is currently facing is the poor condition of the road leading to the project area, which is causing delays in the timely arrival of construction materials.

Prof. Kamuhabwa explained that there is still a lot of work to be done, noting that the project is about two percent behind schedule. He directed the contractor to submit specific requirements requiring assistance, including human resources if additional manpower is required, for the University to submit to the Regional Government for appropriate assistance. He further urged the contractor to ensure that there are adequate facilities at the project site to avoid unnecessary delays and expedite the completion of the remaining works.



The Vice-Chancellor, together with the MUHAS HEET Project Deputy Coordinator, the Project Manager, and the Head of the Communication and Marketing Unit, inspects the ongoing construction of the new MUHAS Kigoma Campus

MUHAS AUDIT COMMITTEE ASSESSES PROGRESS OF KIGOMA AND MLOGANZILA CONSTRUCTION PROJECTS

On 2 and 4 March 2026, the MUHAS Audit Committee conducted site visits to assess the progress of key infrastructure projects at the Kigoma and Mloganzila campuses. The visits were also attended by members of the MUHAS Newsletter Editorial Team, to observe the progress firsthand and enhance their understanding and ensure accurate reporting in the University newsletter.

The delegation included Audit Committee members Joel Kileo and Paul Shambogo, accompanied by Chief Internal Auditor CPA Matiko Mniko, alongside Prof. Febronia Kahabuka, Dr. Mughwira Mwangu, and Head of Communication and Marketing, Hellen Mtui.

At Mloganzila Campus, the team reviewed the implementation of the Higher Education for Economic Transformation (HEET) Project. They were informed that Lot I had reached 56.2% against a planned 54.7%, while Lot II had reached 71.5% compared to the planned 68.5%, indicating progress ahead of schedule. At Kigoma Campus, construction stood at 66% against



The MUHAS Audit Committee inspecting the progress of the construction progress.

a planned 68%, with completion expected in June 2026. Key facilities under construction include administration, laboratory, hostel, cafeteria, and anatomy buildings, alongside supporting infrastructure.

The Committee commended the progress and effective project management but emphasized the need to accelerate implementation given the limited remaining time. They also called for strengthened supervision, timely incorporation

of stakeholder feedback, and the development of contingency plans to address emerging challenges, including logistical constraints such as poor road access affecting material delivery.

Overall, the Committee expressed satisfaction with the progress at both sites, noting the projects' strategic importance in expanding MUHAS capacity and improving its academic and service delivery environment.



A group photo after reviewing the progress of the new MUHAS Kigoma Campus

HEET PROJECT AT MUHAS HANDS OVER TWO VEHICLES TO STRENGTHEN IMPLEMENTATION OF UNIVERSITY ACTIVITIES

The MUHAS HEET Project has handed over two vehicles procured through the project to support and facilitate

the University's operations in a ceremony held on 11 February 2026, attended by the member of MUHAS HEET Project

Implementation Unit (PIU).

Speaking during the handover ceremony, the HEET Project Coordinator at MUHAS,



MUHAS HEET Coordinator, Prof. Erasto Mbugi, handing over the vehicle keys to the Vice Chancellor, Prof. Appolinary Kamuhabwa, during the official handover ceremony.

who is also the Deputy Vice Chancellor – Planning, Finance and Administration, Prof. Erasto Mbugi, stated that the procurement of the vehicles was part of the project's original plan, which aimed to acquire two vehicles to ease the implementation of project activities.

He explained that through the procurement arrangement with the United Nations Development Programme (UNDP), the project managed to purchase four vehicles instead of the initially planned two.

Two of the vehicles were received in July 2025.

Providing further details on the two vehicles handed over today, the Deputy HEET Project Coordinator at MUHAS, Prof. Nathanael Sirili, noted that the vehicles arrived in the country in September 2025. However, changes in vehicle registration procedures led to a longer completion process.

Prof. Sirili indicated that the total cost of the two vehicles up to the stage of being cleared for road use is approximately TZS 320 million.

He added that through the UNDP procurement process, the project saved about TZS 100 million compared to what would have been spent under conventional procurement procedures.

On his part, the Vice Chancellor, Prof. Appolinary Kamuhabwa, while receiving the vehicles, commended the HEET Project management team for their effective oversight that ensured successful procurement. He noted that the vehicles will greatly



The Vice Chancellor, Prof. Appolinary Kamuhabwa, cutting the ribbon to receive the two vehicles during the official handover ceremony.

support various University He further emphasized the urging that the vehicles be well activities, including monitoring importance of proper vehicle maintained through regular projects being implemented at the management through the cleaning and servicing to ensure Mloganzila and Kigoma campuses. University Transport Office, long-term use.



Two vehicles procured through the HEET Project during the handover ceremony

MUHIMBILI UNIVERSITY OF HEALTH ALLIED SCIENCES

P.O.Box 65001, Dar es Salaam, Tanzania

Telephone: +255-22-2150302 - 6

Fax: +255-22-2150465 • E-mail: vc@muhas.ac.tz